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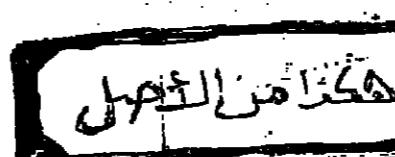
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FINANCIAL TIMES

PUBLISHED IN LONDON AND FRANKFURT

Saturday April 26 1980

No. 28,153



Olympic
Timing
1980
Lake Placid
Moscow

NEWS SUMMARY

Fears for 146 in jet crash

A British charter aircraft carrying 138 passengers and eight crew was last night feared to have crashed into the Atlantic off the Canary Islands.

All contact with the Dan-Air Boeing 727, flying from Manchester to Tenerife, was lost shortly before it was due to land.

Wreckage was sighted just before nightfall by search planes, but there was no sign of survivors.

The aircraft issued a distress call to Spanish air control at about 1.40 am, 10 minutes after it was due to land, according to reports reaching the Department of Trade in London.

But Tenerife airport said the last message came from the plane at about 1.30 and was a "perfectly normal" request for

GENERAL

Plan may settle EEC row

Italian Premier Francesco Cossiga launched a plan which strengthens hopes of progress towards an agreement on Britain's EEC budget contributions at the weekend summit in Luxembourg. Back Page

London shooting
Libyan lawyer Mahmoud Nafaa, 40, was shot dead for suspected political reasons by two gunmen at the Arab Legal Centre in London. Police detained two men. Page 3

Life for boy

Robert Cammerer, 14, of Havant, Hants, was sentenced to life for killing Kelly Thomas, 6, who was strangled and crushed. Cammerer was found guilty of manslaughter by reason of diminished responsibility.

Missionary killed

British missionary Father Francis McGrath was killed in an attack by robbers at a school in Eastern Uganda.

Seven held

Seven men from Ulster were being held by police in Stranraer, Scotland, under the Prevention of Terrorism Act. No charges had been made.

Martial law

Liberia's revolutionary Government declared martial law and suspended the constitution "until further notice."

Sweden at half

Much of Sweden's public transport stopped as 14,000 public sector workers went on strike. All airline traffic was halted.

No Kelly inquiry

The Home Secretary said no useful purpose would be served by setting up a further public inquiry into the death of James Kelly, who died in police custody on Merseyside.

Briefly

Doctors treating President Tito of Yugoslavia said his condition was extremely grave with no signs of improvement.

Six naval airmen received bravery awards for their part in rescue operations in last year's Fastnet yacht tragedy. Bangladesh Cabinet was reshuffled following the resignation of eight Ministers on Thursday.

PUBLISHER'S NOTICE

The Financial Times apologises for errors contained in this issue which are due to difficulties in the reading department. Back Page

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

	RISES	FALLS
Francis Inds.	573 + 51	7
Johnson Matthey	235 + 10	
Revertex	35 + 5	
Tricentrol	326 + 12	
Allstate Exploration	63 + 8	
Buffels	1539 + 18	
Cons. Gold Fields	488 + 14	
De Beers Dtd.	400 + 20	
Hartebeest	228 + 20	
Impala Plat.	265 + 11	
Outer Exploration	73 + 7	
Pres. Steyn	173 + 13	
RTZ	370 + 13	
West Drie.	233 + 21	
Western Deep	164 + 14	
Excheq. 10pc 1983	586 - 1	
Treas. 15pc 1986	21023 - 14	
BAT Inds.	223 - 7	
Boots	180 - 5	

Stunned reaction as Carter cancels marines' action

Hostages rescue mission fails

SHOCK and bewilderment spread across the Western world yesterday as implications were assessed of the abortive U.S. attempt to rescue the 53 American hostages held captive in Tehran.

President Carter called off the rescue mission when equipment failed at a rendezvous point for 90 commandos in a remote desert area of eastern Iran. Eight American soldiers later died when a transport aircraft and a helicopter collided as the rescue force was withdrawn.

In Tehran, where thousands of people poured on to the streets jubilantly celebrating the failure of the U.S. mission, President Bani-Sadr and Mr. Sadeq Qotbzadeh, the Foreign Minister, condemned the rescue effort as "an act of war" and said the Gulf would be set ablaze in the event of another raid.

Ayatollah Khomeini said in a broadcast statement that Mr. Carter was "ready to commit any

crime, even if that cost him killing all people."

Mr. Qotbzadeh was reported as urging the militant students holding the hostages to refrain from taking vengeance on their captives.

The Soviet news agency Tass quickly condemned the rescue attempt as a reckless action which bordered on madness. In Paris Mr. Andrei Gromyko, the Soviet Foreign Minister, said the action could not lead to a peaceful solution.

The U.S. refused to identify the land base of the six transport aircraft involved, but said eight helicopters were used from the carrier Nimitz in the "Iranian Sea."

Israeli radio monitors said the aircraft flew from Cairo West military airbase, and was refuelled at Bahrain. Doubt remained as to its exact course. Bahrain, where there were renewed religious disturbances yesterday, denied any complicity.

The Iran crisis, Pages 2, 3, 4, • Features, Page 22 • Editorial comment, Page 22

Carter faces storm of recrimination

BY DAVID BUCHAN IN WASHINGTON

PRESIDENT JIMMY CARTER and grim-faced Administration officials met a storm of questions and recriminations at home and abroad yesterday after the dramatic failure of the airborne rescue bid for the U.S. hostages.

The attempt involved landing helicopters and C-130 transports in the dark on a desert landing strip 200 miles from Tehran.

The mission was called off by Mr. Carter because engine failures left too few helicopters to carry on the second stage of the plan, the flight to Tehran and to the occupied U.S. Embassy.

At 7 am Washington time Mr. He added that the U.S.

Carter went on a world television hookup to explain the cancellation of the mission, for launching of which he said, the responsibility was "fully my own."

He said: "It was my decision to attempt the operation. It was my decision to cancel it."

The President said he ordered the mission "to safeguard American lives and protect America's national interests, and to reduce the tensions in the world."

The mission was called off by Mr. Carter because engine

failures left too few helicopters to carry on the second stage of the plan, the flight to Tehran and to the occupied U.S. Embassy.

At 7 am Washington time Mr. He added that the U.S.

remained determined to free the hostages.

Immediate reaction in the U.S. was very concerned, but mixed between relatives of the hostages, who criticised Mr. Carter for endangering those in the Tehran compound, and politicians who generally chose to support the President.

There is however a wide expectation that Mr. Carter's political standing, high from his victory in the primary elections, will suffer.

Allied action on economic

sanctions was more urgent than ever. Mr. Jody Powell, the White House Press secretary, said yesterday. He denied that the Europeans and Japanese had

Continued on Back Page

'Jubilation' in Tehran

BY SIMON HENDERSON IN TEHRAN

IRAN REACTED first with disbelief, then contempt and finally jubilation at the news that the U.S. rescue bid had failed.

The U.S. action has "put in danger the lives of the hostages" Mr. Sadeq Qotbzadeh, the Iranian Foreign Minister, said, but he asked the student militants, who had previously threatened to execute the diplomats if any rescue mission were attempted, "to refrain from harsh actions."

As the news of the debacle spread through Tehran, initial incredulity was soon replaced by restrained jubilation. Confidence among Iranians about their ability to hold out against sanctions imposed or threatened by the U.S. and its allies is likely to be strengthened by the failure of the raid.

Ayatollah Khomeini said on Tehran radio that President Carter was "ready to kill all people" for the sake of re-election.

The Ayatollah said: "You have heard about the American military intervention, and you have heard Carter's pretenses and excuses. I have repeatedly said that Carter, for the sake of his re-election, is ready to commit any crime, even if that cost him killing all people. The evidence for this has and continues to appear."

Mr. Carter's mistake is that he believes that he is capable, by resorting to such silly manoeuvres, to draw the Iranian people, who are always ready for all kinds of sacrifices to preserve their freedom and independence, away from Islam and from struggle."

"Carter still has not understood what kind of people he is facing and what school of thought he is playing with. Our people are the people of blood."

Continued on Back Page

mit any crime, even if that cost him killing all people. The evidence for this has and continues to appear.

As diplomatic efforts were

proceeding to secure possession of the bodies, Mr. Harold Brown, U.S. Defence Secretary, was explaining the extraordinary circumstances which led up to the mission and its failure.

Mr. Brown said that

detailed preparations for the

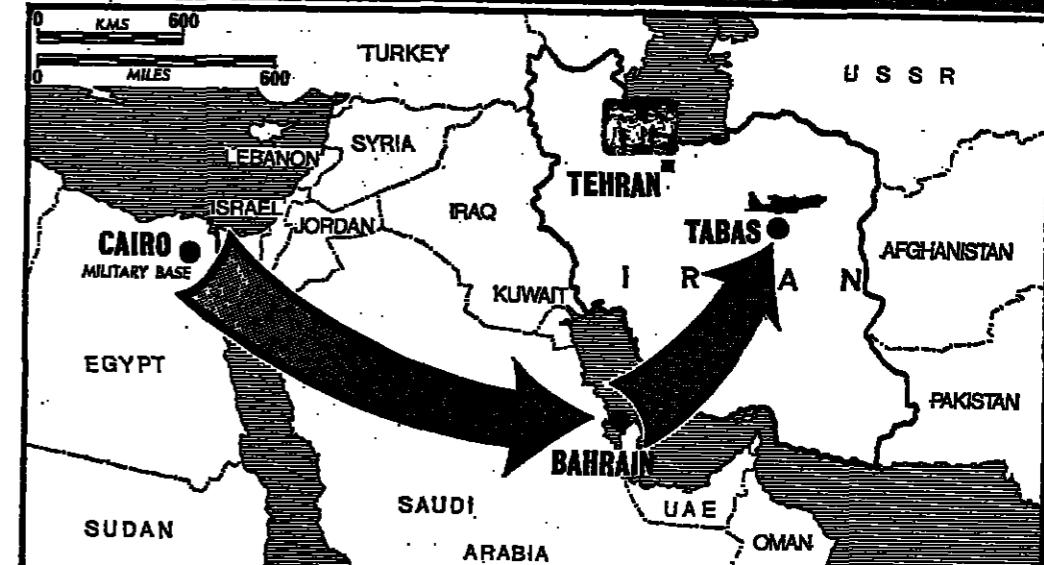
operation started two weeks

ago under pressure because of the increasing temperature and shortening nights in Iran.

Mr. Brown specifically

contrasted the risks of the rescue bid and the dangers of a possible naval blockade of Iran's ports of the kind which

RESCUE BID THAT FAILED



The map shows the route according to Israeli radio monitors

BY IAN HARGREAVES IN WASHINGTON

A U.S. MILITARY task force yesterday left behind in the Iranian desert eight dead men and two burning aircraft following the decision by President Jimmy Carter to cancel a daring attempt to rescue the Tehran hostages.

As diplomatic efforts were

proceeding to secure possession of the bodies, Mr. Harold Brown, U.S. Defence Secretary, said that no option had been ruled out "including a further attempt to seize the captives."

Mr. Brown said that

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operation started two weeks

ago under pressure because of the increasing temperature and shortening nights in Iran.

Mr. Brown specifically

contrasted the risks of the rescue bid and the dangers of a

possible naval blockade of Iran's ports of the kind which

Although Mr. Brown refused comment on stages of the operation plans beyond that point, including any information on how the task force would have secured the release of the hostages from the heavily-guarded embassy, he claimed the transportation task had been the most difficult.

The helicopters — large

craft designed for mine-sweeping but converted for the mission — were expected to fly some 500 nautical miles, a strip of desert which the U.S. had closely studied in advance of the mission.

Six helicopters were

needed for the operation, following "dummy-runs" over similar terrain in the U.S. it was decided to carry two spare helicopters to cover the mission against equipment failure.

Continued on Back Page

Stunning impact on business

BY OUR FINANCIAL AND FOREIGN STAFFS



THE WORLD'S financial and

securities markets were yesterday stunned by the news from Iran. The dollar and security prices were initially marked down and the value of gold and other commodities rose. But trading was thin and price movements were generally small.

Foreign exchanges. The dollar was marked down immediately trading started yesterday. Business was light and dealing spreads were wide as market operators were reluctant to take up new positions. By the close the dollar had picked up to close only frac-

tionally down on the day at DM 1.8160, against DM 1.8180 on Thursday. The weakness boosted sterling by 1.05 cents to \$2.2926 after a high of \$2.2925.

Gold. The price jumped \$40 an ounce at one stage on the bullion market, in response to fresh demand and closure of speculative positions. Prices later fell from their peak over \$550 to close up \$28 an ounce at \$530.

Commodities. Prices of most commodities were initially marked up but later fell back in thin trading. Copper cash wirebars were typical, rising roughly 90 in the morning before clos-

ing 252.5 higher on the day at \$52.5 a tonne.

The Wall Street market Stock market recovered quickly from the initial shock and the Dow Jones index was 796.93 at 2 p.m. for a fall of only 0.17 points. Part of the reason for the market's resilience was that defence stocks rallied strongly.

U.S. bonds. This market was only slightly affected.

Eurodollar bonds. This market was the first to bear the brunt of the news of the U.S. failure and dealers marked down prices by

OVERSEAS NEWS

COUNTDOWN TO DISASTER FOR CARTER'S PLAN
The hostage rescue that failed

BY DAVID TONGE

IT WAS midday in Tehran and the middle of the night in America. The White House, in a statement which took the world by surprise, announced that an attempt to free the 53 American hostages in the Iranian capital had failed. In a "remote desert location" eight Americans had been killed when two of the aircraft involved in the operation collided.

What had been attempted was, by any standards, a desperate gamble. U.S. Air Force transport planes had been flown over the great salt desert east of Tehran, the Dashte Kavir.

They landed near Tabas, a town 320 miles south east of Tehran, from where a helicopter raid was to be launched on the Embassy. One suggestion is that Tabas, rather than a more remote corner of the desert, had been chosen because of some CIA facilities there, which had dated back to the time of the Shah. But the plan went disastrously wrong.

Three of the eight helicopters carrying crews and 90 assault troops had mechanical misfunctions.

The travellers said they managed to escape only when one of the aircraft exploded.

The Iranian army in the nearby town of Mashad said that five Cobra helicopters were found intact near the wreckage of what they believed to be the remains of two U.S. military aircraft.

Defence analysts believe that the Cobras may have been intended to accompany some heavier transport helicopters such as the Sikorsky S-61R, so-called Jolly Green Giant.

These could have been modified to increase their normal range of 450 miles. The Americans have often used the Sikorskys in conjunction with the C-130 transport plane, bringing the Sikorskys in after the helicopter for refuelling purposes.

Each could carry a crew of two or three men and 30 passengers. A fleet of five Sikorskys would thus have sufficed to transport an attack force of 90 men and, later, the hostages as well. It would have taken about three hours to reach Tehran from the desert base. A further refuelling base may have been set up

closer to Tehran for the return journey. The Iranian joint military command claimed that the crash occurred while the U.S. aircraft were fleeing Iranian military aircraft. But this announcement was given little credibility, particularly since it came not long after the command had expressed total disbelief that the aborted raid had ever occurred.

One report from Tehran said that the night-time raid was launched from Pakistan. But Israeli monitors of Middle East air traffic communications insisted that the aircraft took off from Cairo. West airport, flew to the Gulf island of Bahrain (3,100 miles across Saudi Arabia) and thence 600 miles to Tabas.

This force reports directly to the U.S. Joint Chiefs of Staff and is known as the Delta Team. Defense Department officials confirmed that this force, also known by the code name Blue Light, existed but could not confirm that it was involved in the rescue raid.

However, one Washington official insisted that the Fort Bragg unit had planned the operation before January, that it had a virtually unlimited budget and access to the most sophisticated weapons and debilitating, non-lethal

gases.

The Delta team was modelled on Israeli and West German anti-terrorist units.

However, he appears to have

U.S. failure a godsend for Soviets

BY DAVID SATTER IN MOSCOW

THE SOVIET UNION, which now stands to increase its influence in Iran, moved quickly yesterday to capitalise on the mission's failure.

The Soviet news agency TASS described the U.S. action as an "armed provocation" against Iran. It said it was launched in defiance of international law and could have established a "precedent" in Iran as well.

TASS said the mission's failure showed the dangers of the present U.S. policy and of President Carter's attempt to reduce the Iranian crisis to the question of hostages.

The real issue, according to TASS, was the American attempt to make Iran "succumb to imperialist diktat" and the desire to strengthen the U.S. military and political presence in the Middle East.

"Had the hostages been the only point at issue, this problem could have long been solved on the basis of the proposals set forth by the leadership of the Islamic Republic of Iran," TASS said. The crisis was a result of America's desire to "openly threaten Iran with arms," and to

apply sanctions against it" because the system chosen by the Iranian people does not suit Mr. Carter."

The Iranian people had already experienced the "entire peridy of American foreign policy" 25 years ago when the CIA overthrew the lawful government of Mossadegh and placed the bloody regime of the Shah in power.

TASS also condemned the Western allies for supporting a U.S. policy of "blackmail, threats and economic pressure against Iran." It said this support gave President Carter "freedom of action for new ventures" and pushed the U.S. toward enlarging the scale of military intervention in the Middle East.

The failure to rescue the

hostages and the possibility that the U.S. may soon be forced to take decisive military action can only move the Iranians closer to the Soviet Union, which has been increasingly vocal in its support of Iran.

Mr. Andrei Gromyko, the Soviet Foreign Minister, told correspondents in Paris the Government condemned the American rescue action and was "resolutely" opposed to the use of force against Iran.

The crisis between Iran and

American carrier force in the Gulf, while also using its radar jamming equipment to confuse the Iranians.

If Saudi Arabia had given permission to use its airspace, it would have been a long flight but well within the range of the C-130 transport planes. They could also have landed and taken off from Oma with little fear of detection.

Mr. Sadat has made no secret of his contempt for the Iranian revolution, and has bitterly attacked Ayatollah Khomeini, accusing him of distorting the image of Islam with his "blood-thirsty vengeance." A month ago, Mr. Sadat was at Cairo airport to welcome the former Shah of Iran, who is now living in Egypt.

Even if it is shown that Egypt

was not involved militarily in the attempt to rescue the hostages, Mr. Sadat is likely to come under further attack from the more radical Arab states because of his very close identification with the U.S. Egypt is already suffering a boycott by almost all Arab states due to the peace treaty with Israel.

But perhaps the worst consequences will be the further erosion of America's political

weight in the region, which will reduce the already slim chances of the Egyptian-Israeli treaty becoming the cornerstone for a wider Middle East peace.

Egypt, Israel and the U.S. are due to begin 20 days of intensive negotiations on Palestinian autonomy next week in an effort to meet the May 26 deadline for agreement. While

President Carter now, more than ever, needs a diplomatic

success but his chances of persuading Israel to be more flexible in the negotiations appear to have dimmed yet again.

U.S. Air Force personnel have

been stationed for some months at the Oma airbase north of Luxor in upper Egypt. Their main task has been to maintain facilities for U.S. AWACS long range planes, with their highly sophisticated radar and communications equipment. Military sources in Cairo said that it was feasible for U.S. C-130 transport aircraft to have carried both men and helicopters from Oma into central Iran.

Earlier this year, General

Kamel Hassan Ali, Minister of Defence, revealed that Egyptian and U.S. military aircraft had taken part in joint exercises.

Gen. Ali returned from a month's visit to the U.S. two days ago. Although the first part of his trip had been to receive medical treatment, Gen. Ali later attended an intensive series of meetings with senior U.S. officials.

Cairo military sources

pointed out that the AWACS could have been employed to maintain communications with the assault group and the

White House.

The Germans are especially alarmed at the timing of the operation—only days after the European Community decision.

Bonn was one of the prime moving forces behind the European sanctions move earlier this week, persuading some of the other Allies that while economic sanctions might not have a great effect, it was imperative to show solidarity with the U.S. and to hold it back from military action.

Count Otto Lambdorff, West Germany's Economic Minister, warned this week that action such as the mining of the Straits of Hormuz would have

"catastrophic" effects.

Quite apart from anything else, it would most certainly

harm the moderate Arab States in the Gulf, some of which have promised to make up the shortfall in oil supplies if Iran stops deliveries to

Europe.

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It seems likely that efforts

will be made to arrange an early meeting between Mrs. Thatcher, European leaders and President Carter.

Lord Carrington, the Foreign Secretary, is due to visit Washington next week, and a summit

action against Iran.

But Labour leaders and some

Tory MPs took a more critical

view of the operation. Mr. Peter Shore, Labour's Foreign Affairs spokesman, said: "The world

will be holding its breath this

weekend."

In the Government's view, a

clear distinction has to be

drawn between the limited

force engaged in the rescue

attempt and any military

action against Iran.

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Shore, Labour's Foreign Affairs

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Government officials in

Bahrain yesterday denied any

complicity in the American

attempt to free their hostages

in Tehran. They described

Israeli radio reports of trans-

port planes and helicopters

refuelling in Bahrain as

"ridiculous" and said that no

aircraft had landed with

American wounded on board.

Staff on duty at Bahrain airport said they had no knowledge of any U.S. aircraft of this

type coming through.

There have been outbreaks of

trouble in Bahrain since

Wednesday evening, following

a broadcast from Tehran radio

by Ayatollah Khomeini com-

plaining of the "murder" of a

Shiite religious leader in Iraq.

A large crowd near Duraz, a

strong Shiite enclave, was dis-

persed by riot police, using CS

gas on Thursday evening, and

there was also trouble in the

capital, Manama.

Yesterday there were more

demonstrations and small fires.

At one site in the Suq area of

Manama, the streets were

littered with canisters of gas

and riot police barred some

roads as firemen fought to

control a fire in a number of

timbered wooden shacks.

Witnesses said the fire was

started because the police fired

bombs—but it was not clear

whether this was a retaliation

against hostile demonstrators.

For the first time, there was

evidence of some hostility to

wards foreigners, and two Euro-

pean women were ordered to

leave the scene by the crowd

In another development,

Decca Navigator Company in

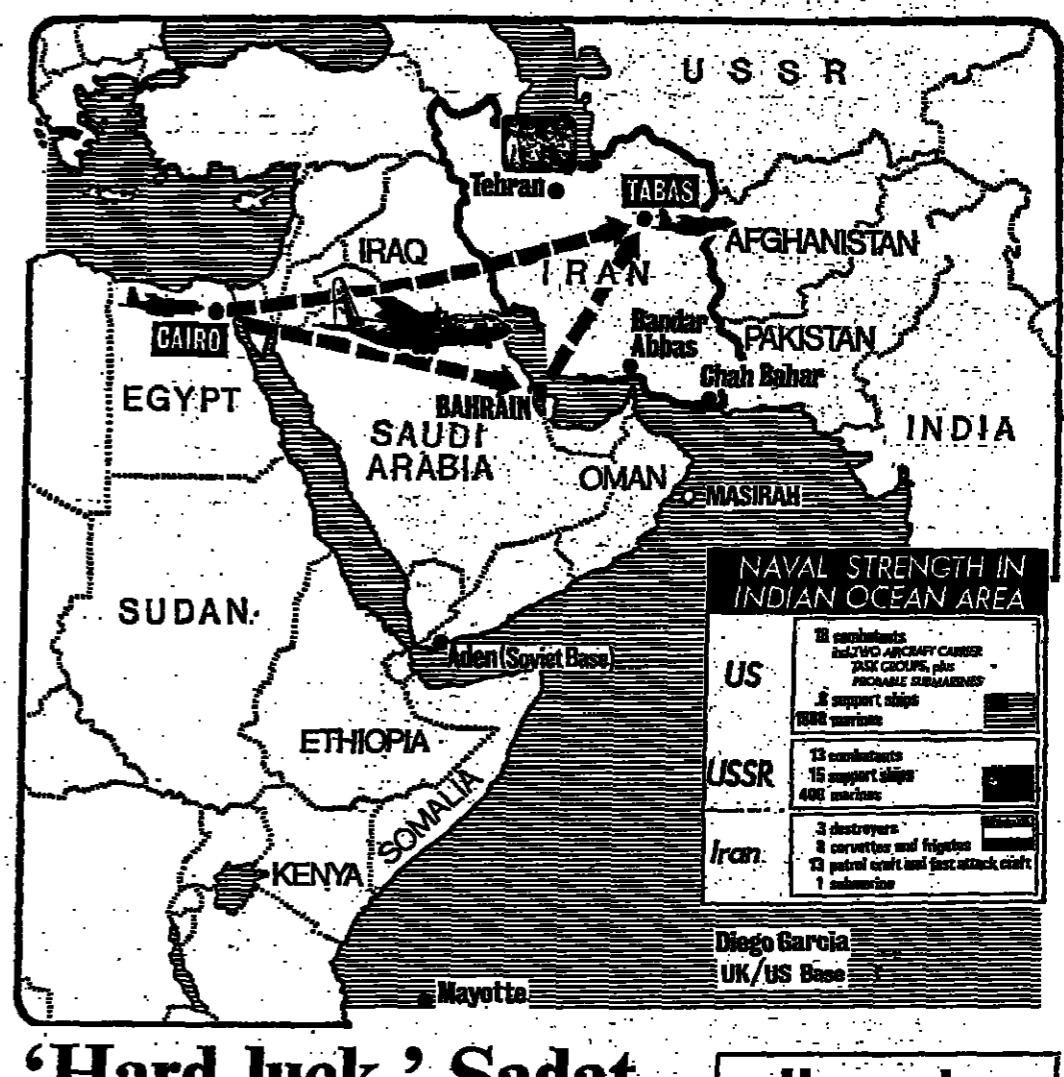
Abu Dhabi has sent telexes to

shipping companies warning

them that the Decca navigation

system in the northern Gulf has

ceased to operate.



'Hard luck,' Sadat tells Carter

BY ROGER MATTHEWS IN CAIRO

THE ABORTIVE American attempt to free the hostages in Iran yesterday is another blow to Washington's credibility in the Arab and Islamic world and may also rebound on President Anwar Sadat if it is confirmed that Egypt provided facilities for the raid.

President Sadat refused yesterday to deny that the U.S. had planned the operation from Egypt. He repeated his pledge that Egyptian facilities were available if the U.S. wanted to come to the aid of any Arab state in the Gulf or to rescue the hostages in Iran. Speaking at his home village of Mit Abu Kom, Mr. Sadat said that the failure of the raid was "hard luck" and that it should not discourage the U.S. from trying again.

The situation may soon compare with Afghanistan before the 1978 Marxist coup. Iran may become tied economically by the Soviet Union and frequented by increasing numbers of Soviet advisers.

The Iranian Tudeh (Communist) Party remains well-organized in the event of internal political strife.

OVERSEAS NEWS

Second Gaddafi critic shot dead in London

BY ANTHONY McDERMOTT

LIBYAN lawyer, living in exile in London, was shot dead by two gunmen yesterday. Mr. Mahmoud Nafaa was the second exiled opponent of Col. Muammar Gaddafi, the Libyan leader, assassinated in London in recent weeks and his death seems yet more proof that Col. Gaddafi is systematically using assassination squads to eliminate opponents abroad.

Two gunmen were arrested on April 12 after killing Mr. Mohammed Ramadan, a Libyan journalist and critic of the Libyan regime, outside a London mosque.

Mr. Nafaa left Libya after Col. Gaddafi's coup in 1969 because he disagreed with Col. Gaddafi's policies. He established himself in London and set up a legal bureau which offered advice about Arab commercial law. He wrote several books on the subject.

A slight, mild-mannered man, he lived well but much more significant, he was always well-informed and accurate about the activities of groups opposed to Col. Gaddafi, both in Libya and Europe. He served as an indirect link with these numerous groups, whose publications used to reach journalists regularly through the post.

There had been hints by diplomats some months ago that a wave of assassinations of Col. Gaddafi of using to mask under an "anti-corruption" drive which critics have accused of being to mask on opposition.



Col. Gaddafi: facing increasing opposition.

New bid to triple world coal use

BY TERRY DODSWORTH IN PARIS

CONCRETE PROPOSALS aimed at tripling the use of coal in the Western industrialised world by the year 2000 should be produced by the Paris-based International Energy Agency before the end of this year.

This objective has been set by the agency's newly-formed Coal Industry Advisory Board (CIAB), which agreed yesterday that it would be technically feasible to double coal production in the West by 1990 and to triple it within the following decade.

The board emphasises, however, that many Western governments have so far taken no significant steps to tackle the

"horrendous" problem of expanding their coal industries.

Mr. Nicholas Camiccia, the newly-elected chairman of the CIAB, said yesterday that in order to reach the board's objective here would have to be a comprehensive worldwide effort to remove administrative constraints on the coal industry and to invest in new facilities.

Mr. Camiccia, chairman of the Pittston Coal Group of the U.S., heads a unique committee for the IEA, made up of leading industrialists who have been brought together by the agency to advise Governments on how to expand coal production and

trading.

The Board was convinced, he said, that irrespective of price increases, the West had no alternative but to develop its coal industry. Whereas comparatively little coal was now traded on an international scale, the Board estimated that some 700m tonnes would have to be moved around annually to reach the target of tripling coal use.

The Board has set up a number of working committees to examine, among other things, environmental problems and difficulties in expanding production and transport facilities. These committees will report in September.

The Board has pledged to negotiate the transfer from Madrid of wide-ranging powers covering economic, fiscal and cultural matters.

His election, by 75 to 59 votes, came on a second vote, with the support of the leftist Republican Party, Izquierda Republicana, and the ruling Union de Centro Democrático of the Spanish Prime Minister, Sr. Adolfo Suárez.

The two parties had first voted against Sr. Pujol's candidature to underscore his dependence upon them for a working majority against the Socialist and Communist party opposition.

A move to bring M. Michel Pomiątowski, the Interior Minister at the time of the murder, before a parliamentary court now appears more likely

to fide out. The Gaullist Rassemblement pour la République party last week swung a parliamentary committee vote for setting up an ad hoc committee to study possible grounds for his impeachment. But it has now indicated it will be satisfied with the legal inquiry.

M. Pomiątowski is meanwhile preparing a defamation suit against the Socialist and Communist parties. He has recently come under fresh pressure after allegations that as minister, he had more frequent contacts with Prince Jean de Broglie than he had claimed. M. Pomiątowski said recently he had come to the conclusion that Prince de Broglie had connections and business interests which were not compatible with responsibilities.

The supplementary inquiry comes as a result of allegations by the weekly newspaper *Le Canard Enchaîné* that the authorities knew beforehand about a plot to kill the prince. Both the prince's family and lawyers for the four men now awaiting trial for the murder had applied for the fresh investigation.

A move to bring M. Michel Pomiątowski, the Interior Minister at the time of the murder, before a parliamentary court now appears more likely

Poland denies Soviet loan

By Christopher Bobinski in Warsaw

POLISH FINANCE officials have denied that the Soviet Union has made a \$1bn hard currency loan to Poland to alleviate its balance-of-payments problems. Western bankers were told this after the question of a Soviet loan was raised at last Thursday's meeting here, attended by representatives of over 30 Western banks. According to one report, the information about Poland's economy given to the bankers at the meeting showed that Poland owed \$200m to Comecon as a whole.

The information showed Poland's debt repayment programme had slipped by two years over the past 12 months. It is indicative of the tougher line towards Poland which bankers now feel is warranted that some participants at the meeting went back to Bank Handlowy for an unscheduled session yesterday, in an effort to gain further insight into Poland's present problem.

At Thursday's meeting Bank Handlowy, the Polish foreign trade bank, invited Western banks to participate in a European on the lines of the \$350m syndication Poland raised in March 1979. The Poles are hoping to finalise the syndication within two months, and Mr. Marian Krzak, the Polish Deputy Finance Minister, is due to travel to the U.S. and Canada next month for talks with North American banks.

Bundesbank to make swap agreement with Japan

BY JONATHAN CARR IN HAMBURG

APPROVAL IS expected soon of a DM2.5bn (\$500m) swap agreement between the Bundesbank and the Bank of Japan, according to West German monetary officials. The agreement is intended to give the Japanese authorities additional means to support the yen, and thus help to protect the country against imported inflation.

The officials said the agreement still required the Bundesbank Council's formal approval,

which might be given as early as next week. The move had been made at the request of the Japanese, and the German side saw it as a helpful—if fairly modest—measure.

Details of the accord were revealed here in Hamburg, where the International Monetary Fund's interim committee is holding a meeting at which West Germany stressed that inflation (now 5.8 per cent at an annual rate) remained its main concern.

Herr Hans Matthöfer, the Finance Minister, told delegates West Germany's current account deficit would probably total more than DM 20bn this year, and might even be more than DM 25bn.

The latter figure is somewhat more pessimistic than official German forecasts to date. It partly reflects the unexpected strength of domestic demand—itself contributing to a higher German import bill.

Eanes warns Portugal military

BY JIMMY BURNS IN LISBON

IN HIS first full public statement since the outbreak of deep differences with the centre-right government of Sr. Francisco da Caneiro, Portuguese President António Ramalho Eanes yesterday warned the country's armed forces to guard against attempts at political manipulation.

Speaking after a review of troops marking the sixth anniversary of the Portuguese revolution, President Eanes, who is also supreme military commander,

stressed that the strengthening of Portuguese democracy would not be possible without the "unity and discipline" of the Portuguese armed forces.

The speech appeared to be an implicit attack on the recent appointment by the governing alliance of General António Soares Carneiro, the president of the Association of Commandos, as their candidate for the Presidential elections later this year.

The choice has been severely criticised by the opposition parties, who see the latest alternative to President Eanes as a potentially divisive element within the armed forces.

Significantly, President Eanes's passionate defence yesterday of the positive aspects of the revolution was in striking contrast to General Soares Carneiro's manifesto earlier this week, which omitted all reference to the Left-wing military coup of six years ago.

French court decides to reopen De Broglie inquiry

BY DAVID WHITE IN PARIS

A FRENCH court yesterday decided to re-open a legal inquiry into the 1976 murder of Prince Jean de Broglie, a former junior minister, five weeks after examining magistrates closed their three-year-long investigation.

The supplementary inquiry comes as a result of allegations by the weekly newspaper *Le Canard Enchaîné* that the authorities knew beforehand about a plot to kill the prince. Both the prince's family and lawyers for the four men now awaiting trial for the murder had applied for the fresh investigation.

A move to bring M. Michel

Pomiątowski, the Interior Minister at the time of the murder, before a parliamentary court now appears more likely

to fide out. The Gaullist Rassemblement pour la République party last week swung a parliamentary committee vote for setting up an ad hoc committee to study possible grounds for his impeachment. But it has now indicated it will be satisfied with the legal inquiry.

M. Pomiątowski is meanwhile preparing a defamation suit against the Socialist and Communist parties. He has recently come under fresh pressure after allegations that as minister, he had more frequent contacts with Prince Jean de Broglie than he had claimed. M. Pomiątowski said recently he had come to the conclusion that Prince de Broglie had connections and business interests which were not compatible with responsibilities.

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UK NEWS

£200m plan for a new London South Bank

BY MICHAEL CASSELL

PLANS FOR redeveloping a 25-acre stretch of London's South Bank between Tower Bridge and London Bridge are to be submitted to Southwark Council next Friday.

The proposals are being put forward by The Proprietors of Hay's Wharf, which owns more than 20 acres of land between the two bridges and which has considered a large-scale redevelopment programme for the area over many years.

The scheme, which would represent the largest ever undertaken in central London, would include the provision of 2m sq ft of new and refurbished office space. Related commercial, in-

dustrial and residential space would also be developed and the whole project could cost over £200m.

Plans drawn up for Hay's Wharf by Michael Twigg, Brown and Partners provide for further development of the company's existing business premises and "for the preservation of buildings of merit".

In addition, the scheme envisages the creation of a riverside walkway extending between the two bridges and ending in a public park next to Tower Bridge. Of the 25 acres covered by the planning applications, 21 acres are located in Tooley Street and four acres are at

Apart from EPC, Southwark Council itself owns some of the land covered by the Hay's Wharf

Chambers Wharf. A further five acres of land owned by Proprietors of Hay's Wharf in Tooley Street and more land at Chambers Wharf are not included in the applications.

Hay's Wharf was in the final stages of assembling its representations to Southwark when, in January, the English Property Corporation announced that it had purchased 24 acres of land between London Bridge and Tower Bridge and was talking to Hay's Wharf about possible redevelopment of the whole area.

Apart from EPC, Southwark Council itself owns some of the land covered by the Hay's Wharf application. Another part of the site is owned by the City of London Corporation, although Hay's Wharf has a long lease.

Hay's Wharf is certain to be looking for a development partner who can provide the required funds and EPC could emerge as the eventual developer if the plans are given the go-ahead.

Major redevelopment of this section of the South Bank has been held up for more than a decade by planning and financial pressures. Several previous agreements with developers fell through and last June Hay's Wharf proceeded to draw up plans on its own.

Several other major development schemes along other stretches of the South Bank have recently been the subject of planning inquiries, the results of which are still awaited. If Southwark objects to the Hay's Wharf proposals, the developers can expect to face another long planning inquiry.

• Capital and Counties Property announced yesterday that it is to develop a 50,000 sq ft office complex adjacent to Bain Dawes House to the west of Gardiners Corner in the City. Work will start in August and is scheduled to finish in 1982. The offices have not been pre-let.

With exceptionally high interest rates putting all British industry in a cash-flow crisis, bankruptcies and liquidations were at their highest level since 1977, said Dun and Bradstreet, the commercial credit-reporting and debt-collection company.

Hardest hit were the construction, engineering and textile sectors. The sharp drop in consumer spending also affected the fashion and finished goods markets.

In the toy industry, for example, disastrous Christmas sales had wiped out cash reserves and left well-known companies like Dunbeath, Comber-Max and Molins highly vulnerable. Dun and Bradstreet said:

"We are carrying out a rationalisation of our properties and as a result some properties which cannot be sold to the standard of the market sector we wish to be in will be disposed of—not because they are unsuitable hotels in their own right—thus raising capital for further development in those areas."

The major development area in the UK is to be Post Houses.

At the moment, there are 34 of these and "we feel there is scope for increasing the number quite considerably."

THF to modernise property portfolio

BY ARTHUR SANDLES

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UK NEWS

LABOUR

Rebels lay down markers for future

Elinor Goodman looks at the Government's internal opposition

MRS. THATCHER, a disciplinarian who attacks great importance to party loyalty, does not like rebellions. When the Government's majority has slipped below 43 she has made the whips feel as if they personally have failed to protect the Government in its hour of need.

The fact that the Government has never even approached a Commons defeat does not seem to alter her determination to see discipline upheld.

It is, therefore, ironic that the bigger Commons rebellion of this Parliament should have come this week not from the group of younger Leftish Tories, who she would regard as politically unsound. "But from backbenchers who would regard themselves as her political soul mates. The Prime Minister's office indicated that she would not be amused if any Conservatives tried to press their own amendments to the Employment Bill but the rebel's leader certainly thought they were doing her a favour.

Like Labour's Tribune Group, the 60 or so Tories involved in the attacks on the Bill saw themselves as upholders of the party conscience. Like Tribune members, under a Labour Government, their protest gesture was made knowing that the Government would not be defeated because there was no possibility of Opposition support.

Their purpose was to try to extract a firm promise from the Government that there would be legislation in the next session on the three subjects covered by their amendments—trade union immunities, secret ballots and the closed shop.

The rebels failed to win a repeat of the promise of a Green Paper on trade union immunities. But they did mark out the likely parameters of another bitter debate on union reform later this year.

The pressure the rebellion puts on ministers for tougher action is not irresistible. But if Mrs. Thatcher is looking for a stick with which to beat Mr. James Prior, Employment Secretary, this week's vote could be one.

The amendments were backed largely by right-wingers whose names can usually be found on anti-union motions, they also attract support from a few

middle-of-the-road Conservatives.

Since the rebels' views probably reflect those held by Tory activists, the party conference could put similar pressures on the Government.

So far, public revolts have had only limited success and have been separated by long periods when the whips' main worry has been that MPs should not use the Government's majority as an excuse to dispense with discipline.

Since these protests aim not to defeat the Government, but to persuade it to change its mind, these policy changes represent a victory.

But for the whips, the fear of Government defeat is the biggest worry. They are more worried by the way some younger Tory MPs want a softer Government policy than by the occasional outbreak on the Right.

The whips have concentrated on reminding the Left how rebels can harm promising careers.

The 30 or so Tory "Wets" have gained a reputation far beyond their strength.

But their emphasis on fairness, rather than freedom and their belief in Disraeli's One Nation, does represent well-established Tory school of thought—albeit one which seems to have lost rank and file support.

So far, the "wets" have not been in the business of defeating the Government. Two threatened rebellions ended with the organisers damply appealing to supporters not to overdo it in the division lobbies. They have tried to avoid open confrontation by extracting a promise from ministers, or a modification of Government policies.

The Opposition says these commitments have been frail excuses to get the "wets" off the hook of following their views to their logical conclusion and voting against the Government.

But mostly like the Right this week, the Left has been putting down markers for the future. The very markers put down by the two sides of the Party this week are an indication of where the tension may come if the going gets rough.

IPC dismisses 1,300 journalists in dispute

BY JOHN LLOYD

THE International Publishing Corporation (IPC), the world's largest magazine publisher, yesterday dismissed 1,300 journalists from its magazine and business press divisions, and from its Butterworth and Barnsley book-publishing subsidiaries.

The company's action was taken following a one-day strike held early this month, members agreed to ban overtime working, to take all the time-off in lieu of payment which had accrued to individual members, to do no freelance work for IPC magazines, and to refuse to work with freelance writers employed to provide extra material.

The NUJ argued that the dismissal notices were illegal, because its members have been working normally. It has instructed its members to report for work on Monday.

Talks between the IPC management and the NUJ broke down at the end of March when the company refused to increase its pay offer beyond 17 per cent. The company initially had offered the journalists a 14 per cent pay rise.

At a mass meeting of the IPC group chapel (offices branch) held early this month, members agreed to ban overtime working, to take all the time-off in lieu of payment which had accrued to individual members, to do no freelance work for IPC magazines, and to refuse to work with freelance writers employed to provide extra material.

It also empowered the chapel committee to call one-day stoppages, and to take further industrial action as it saw fit.

The strike by the journalists on Monday was the first action called by the chapel committee, and the NUJ claimed that it received total support.

Members of the Society of

Lithographic Artists, Designers, Engravers and Process Workers (SLADE) instructed its members who work on magazine design, not to cross the NUJ picket lines.

Following the strike, IPC management told the union that its members would be dismissed unless it withdrew its sanctions against the company.

The chapel committee, meeting on Wednesday, decided against further stoppages, but continued its ban on overtime and freelance work. It argued that in doing so its members were not in breach of contract.

Mr. John Pearson, the father of the IPC group chapel, said last night that his members had been instructed to report for work as usual on Monday.

The editor of the group's magazines, which include the country's leading trade and women's publications, has also decided to attempt to produce their magazines normally.

Clearing bank staff reject 18% pay offer

BY NICK GARNETT, LABOUR STAFF

STAFF ASSOCIATIONS in three of the five English clearing banks yesterday rejected the banks' 18.21 per cent pay offer covering clerical staff and the minimum managerial rate.

Mr. Bob Cartby, general secretary of the National Westminster staff association said the association would be pursuing its original claim for rises of 20 to 30 per cent.

The Federation of Bank Employers has agreed to hold

further talks next week with the staff associations and with the Banking, Insurance and Finance Union, which has also rejected the banks' offer.

Mr. Cartby said yesterday that the staff associations' unanimous rejection of the offer had been influenced by the pay parity settlement for messengers at NatWest.

The clerical offer was also judged to be too low in relation to inflation and other wage settlements.

The banks' offer involves a

basic 18 per cent increase for grades 1 to 4. A further 0.5 per cent, backdated to July for grade 2, 1 per cent for grade 3 and 2 per cent for grade 4. The minimum managerial salary would rise by 21 per cent.

The banks have also received a claim on behalf of technical staff, submitted by the joint staff council formed by BIFU and the Barclays staff association.

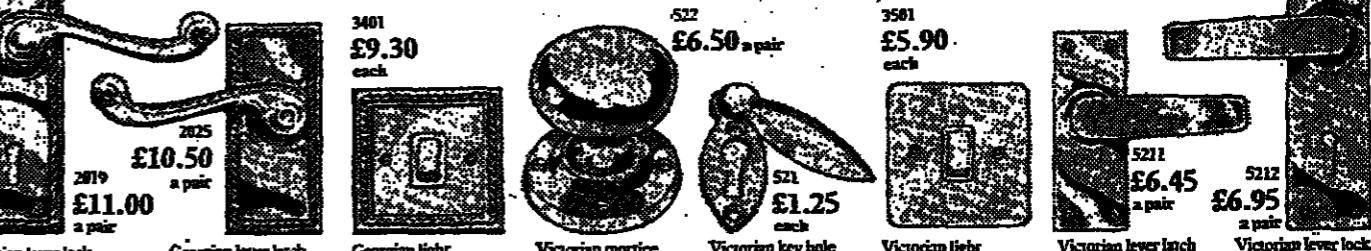
The claim seeks parity with messengers at National Westminster, Barclays and Lloyds have all now agreed to ballot their members on terms for a transfer of engagements to form a new joint staff body to be provisionally known as the Clearing Bank Union.

The staff associations at

National Westminster, Barclays and Lloyds have all now agreed to ballot their members on terms for a transfer of engagements to form a new joint staff body to be provisionally known as the Clearing Bank Union.

The staff associations at

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THE WEEK IN THE MARKETS

A fearful awakening

A sleepy week in the London markets came to a hectic and rather messy end yesterday following the American misadventure in Iran. At yesterday's opening the jobbers marked both equities and gilt-edged down sharply, and neither had the strength to recover.

Gilt-edged had been pausing for breath after heavy sales of tap stocks—the 3 per cent 1984 issue was sold out on Monday morning—and equities, which had been relying on the advance of gilts for their own upward momentum, were already beginning to look soft in mid-week.

Yesterday's events effectively put the market back on its footing of early January, when political fears were the dominant consideration. Higher money rates in the euromarkets, turbulent foreign exchange conditions with heavy central bank support for the dollar, weak bonds and soaring precious metal prices are all depressingly familiar, and provide a poor background for equities. At least the weakness of gilts gave the Government Broker no excuse to spring a tap on the market yesterday afternoon.

Catalogue of woes

It could be just a temporary embarrassment. Or it may be that the company is in a tailspin from which it will be very

difficult to escape. The only thing that is certain is that in the last ten years Grattan Warehouses has fallen away from its once pre-eminent position in the mail order sector.

Thursday's preliminary statement showed profits down from £1.3m to £4.4m, and the decline would have been nearly £2m greater but for cosmetic accounting change. Borrowings in the year soared from £13m to £38m, compared with shareholders' funds of £55m. And Grattan's publicly stated willingness to talk about possible links with other companies has not produced a single worthwhile proposal. No wonder the shares were looking groggy yesterday.

According to Mr. Michael Pickard, Grattan's chairman, the company has a purely physical problem of updating its facilities. Long-established management took too long to respond to the computer age, and its successors have to pay the price. Although financial and management pressures mean that the modernisation programme cannot now be completed as quickly as hoped, the group should be in a highly competitive trading position by the mid-1980s.

Predictably, perhaps, Grattan's rivals take a less sanguine line, and suggest that the group has more fundamental problems. Last year it made an expensive effort to increase market share

LONDON ONLOOKER

—a policy which brought lots of sales but few profits, and is now being at least partly reversed. The spring/summer catalogue which was launched this winter had all its prices changed after it was printed, something that is practically unheard of in the mail order trade. McKinsey, the business consultancy, has moved in and changed the management structure which was introduced less than two years ago: long-established directors have resigned.

About the only thing that is unchanged is the dividend—and that would not have been covered but for the accounting change and tax credit. As it is, the final dividend will drain out another £2m of cash.

Pins and needles

It's no secret that life is difficult in the textile industry. But to look at the yields available on the major shares in the sector you might think that life was extinct. After maintaining its final dividend (the interim was raised by 10 per cent) Tootal is still yielding 182 per cent.

This time last year, having

MARKET HIGHLIGHTS OF THE WEEK

	Price Yday	Change on Week	1980 High	1980 Low	
Ind. Ord. Index	427.5	-15.2	478.8	406.9	Middle East uncertainties
Govt. Secs.	65.61	-1.07	69.26	63.85	Lack of follow-through support
Assam Inv.	147	+21	148	95	150p offer from Inchcape
Boosey & Hawkes	118	+32	136	86	Bid hopes following poor results
BP	322	-20	412	320	Iran situation
Furness Withy	410	+54	410	236	Bid not going to Monop. Comm.
Grattan Warehouses	64	-20	110	62	Annual results
Haden Carrier	115	+10	117	97	Good annual results
Hill (Charles) of Bristol	48	-10	63	48	Trading loss and no final div.
House of Fraser	133	+6	146	104	Renewed bid hopes
LASMO	550	+42	550	337	Bid hopes
Linfield	134	-10	164	134	£11.5m rights issue
MFI Furniture	.56	-22	89	56	Revised profits forecast
Mallinson-Denny	69	-8	77	44	Profit-taking
Moss Bros.	252	+17	295	230	Speculative demand
News International	143	-12	176	133	Print dispute
Pearson (S.)	206	+8	216	190	Better-than-expected results
Shell Transport	332	-20	410	314	Iran situation
Status Discount	50	-20	72	46	In sympathy with MFI
Travis & Arnold	272	+28	277	219	Good results and scrip issue

Forty five minutes of neat timing

THE NEWS yesterday of Yule Catto's £1.7m purchase of more than 4m Revertex shares took the market by surprise. But with hindsight, Yule Catto's timing could not have been better.

Yule Catto was able to snap up a 25 per cent stake in Revertex at 40p a share, only 5p higher than yesterday's closing price. The shares were acquired in the market in a raid which took only 45 minutes to complete. Immediately after the dealings were completed, brokers Rowe and Pitman dashed an announcement of Yule Catto's identity up on the Stock Exchange television screen.

Revertex announced its 1979 results on Monday and the figures had not been encouraging. Pre-tax earnings fell by £500,000 to £2m and the Board decided to pass the final dividend, a move which sent shivers down institutional shareholders' backs.

The Revertex figures represented the third consecutive year of decline in pre-tax income, and most of the problems stemmed from the UK side of the business. The company is a well-established maker of natural and synthetic rubber latex as well as other chemical compounds and emulsions. But losses at its acoustics division

caused profit problems—the business was disposed of part way through the year.

Soaring interest charges and demand in the domestic carpet trade—a big customer for the textile division—also slashed Revertex profits. The company explained the dividend decision in terms of a desire for belt-tightening, but it is possible that this move could ultimately cost it its independence. At any rate, the move seems to have focused Yule Catto's interest in acquiring a piece of the action.

According to Morgan Grenfell, Yule Catto's bank, the Revertex results were a major factor in the decision to move.

"When those figures came out and were not good and when we saw the dividend passed, we decided that our firm could be strengthened in future talks if we were to acquire almost 30 per cent quickly," a spokesman said.

Yule Catto wished to have "serious talks" with Revertex over the next week, he added.

Mr. Yule Catto, Mr. Annesley, the vice-chairman, said: "There is clearly a certain logic in this move. Revertex has a rubber latex factory our own estates in Jabor and they take the bulk of our rubber there. It makes good sense."

said Lord Catto came to see him yesterday personally to announce the 25.5 per cent purchase.

"He was very courteous and told me that Yule Catto has a number of large investments in a number of companies," said Sir Campbell.

But back at the Stock Exchange, the memory of the raid on Consolidated Gold Fields a few months ago still lingered. Mr. Peter Wilmett-Sitwell, who handled the actual purchase for Rowe and Pitman, said that there was a strong desire to prevent further demergering of the company.

He mentioned as an example of diversification that Yule Catto recently stepped up its holding in a North Sea company Gas and Oil Acreage Limited (GOAL), to 20.6 per cent and that a seat on the board had been granted. GOAL holds a small interest in the Buchar Field and is another example of Yule Catto's desire to branch out.

It seems likely that when discussions begin next week, board representation and even a full scale bid will be prime subjects. But both companies were in pains yesterday to stress that they have been "friends" for several years.

Sir Campbell Adamson, chairman of Revertex and former director general of the CBI, said:

Alan Friedman

Barre's conjuring trick

ASK ANY Paris banker why the French franc is still riding high among the world's currencies and the answer is given invariably in a word of one syllable: "Barre."

M. Raymond Barre, the Prime Minister, has become so identified with France's strong money policy that the financial world fears an immediate flight from France if he leaves the Government.

During the past three years, M. Barre has acted on all fronts to keep the franc strong. He has stood firm against the temptation of an expansionary government programme. He has progressively tightened credit restrictions. He has preached austerity and practices it in a tough policy towards industry's lame ducks. He has kept a grip on wage increases and patrolled money supply growth with a zeal which would please Mrs. Thatcher.

Nevertheless, by conventional standards, the Barre virtuoso act is beginning to look a bit like a conjuring trick. France's trade balance has been ripped to tatters in the first months of this year by the escalation of oil prices. Because of this, the current account, on which France has run a comfortable surplus in recent years, is

almost certain to go into deficit over the 12-month period by up to Fr 13m. Money supply growth has also shown signs of slippage, and price rises have drifted up to more than 13 per cent.

There are strong indications that the French authorities are a little anxious about the continued high rating of the franc. A modest downward adjustment might boost exports at a time when France needs every help it can get from overseas sales. It is already widely expected that the country's export performance will weaken in the second quarter.

But the authorities do not have enormous room to manoeuvre at the moment. For one reason, the franc is seen as a convenient haven for oil money, at least over the short term. According to bankers, Iranian funds have flowed into France recently because of the country's more neutral political stance after the American freeze on Iran's dollar assets.

At the same time, Arab investors have been attracted into the franc for similar reasons as part of their effort to diversify their deposits out of the dollar. The big state bond floated at the beginning of the year, for example, attracted

a substantial amount of Gulf money.

A second factor is the weakness of the Deutschemark. Because of its poor short-term prospects, caught between high U.S. interest rates and Germany's increasing current account deficit, some investors have been moving out of the DM into the franc. This tendency has caused problems for the franc in the European monetary system, where the French currency has once this year come near to its "divergence indicator," the level at which the authorities would have been required to lower interest rates to reduce the franc's strength.

Because of this, the Banque de France intervened modestly in the exchange markets in recent months to offload francs—measures which have increased the bank's reserves by about \$1.5bn equivalent of European currency units.

The third limitation on the authorities is the need to maintain relatively high interest rates for domestic purposes. With prices rising fast because of the push from oil increases, the Government has been trying to dampen inflation through the classic combination of tightening bank credit and monetary in-

terest rates. French rates are currently attractive to many international investors, despite the better "real" rates elsewhere.

These policies need a delicate balancing act. With day-to-day money rates at a little under 13 per cent, and bank base rates at 13.25 per cent, there is a danger that any upward adjustment could give an embarrassing extra strength to the franc. The authorities do not want that, either in terms of export markets, or the stability of the EMS. Hence the recently announced draconian measures on bank lending, an area where the economic ministry can act on inflationary pressures without disturbing the exchanges.

Hence also, M. Barre's determination to grapple with inflation through tighter measures on non-productive Government spending, and further efforts to restrain incomes. These are leading, inevitably, to conflict with the unions. Whether M. Barre can survive these pressures, within about 12 months of a residential election, is a question no banker likes to answer. But they are almost unanimous on the future of the franc.

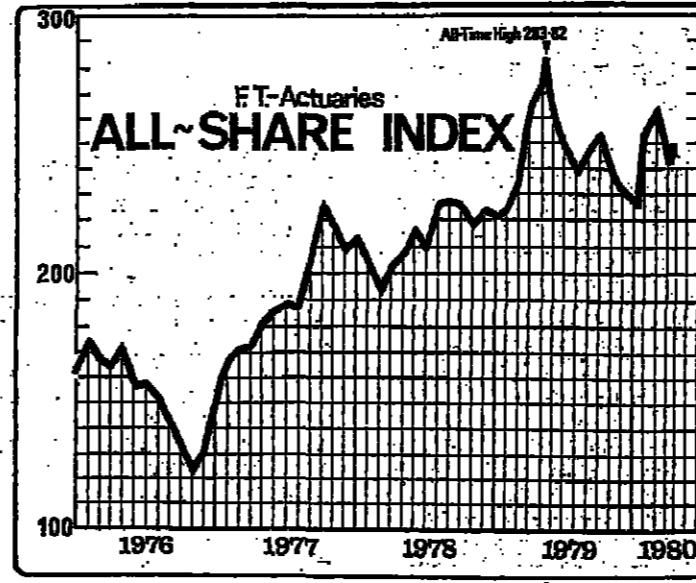
Terry Dodsworth

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The significance of these higher costs was disguised by



May 15 unless extended or way-laid by legal manoeuvres.

Breaking up

Is a company worth less than the sum of its parts?

The instinct of some holding company boards is that the market price of their shares unfairly discounts the asset values and earnings potential of individual components.

Those who have paid lip-service to demerger will have ample chance to put their words to the test when expected provisions in the finance bill remove some of the tax obstacles to such a move. But figures this month from the two companies involved out of the former John Laing and Son construction group invite consideration of whether the market has in practice underestimated the worth of diversified groups.

Laing Properties, and

construction company John Laing,

were cloned in September 1978,

the group "A" share price

stood at 125p before announce-

ment of the scheme in April.

The market went along with

the scheme up to a point, and

pushed the share over 200p by

August of that year. The com-

bined price yesterday of the two

emerged shares was 187p

yesterday, with 183p accounted for by Laing Properties.

Then last Tuesday, Liggett

announced it had signed a deal

to sell its Austin Nichols drinks

subsidiary to the French group,

Pernod Ricard, for 597.5m

Austin Nichols is one of the

most attractive Liggett divisions

for Grand Met,

which seeks a

direct U.S. marketing presence

for existing and future brands.

Liggett rejected a Grand Met

offer last July to buy it.

Another attraction is Pad-

ington Corporation, which dis-

tributes Grand Met's J&B

Scotch, the leading U.S. brand.

Grand Met has told Liggett that the J&B franchise will not be

renewed when it expires in

1990.

Grand Met then threatened to

take legal action to prevent the

FINANCE AND THE FAMILY

Share sale before probate

BY OUR LEGAL STAFF

Sometimes the FT index is high at the time of death of an investor in stocks and shares. Are the executors empowered to sell these before probate has been granted? Secondly, are executors allowed to hold on to these indefinitely in the hope that the market will improve?

The executors should not dispose of property which forms part of the estate without obtaining either a full grant of probate or a limited grant which would enable them to act for the required purpose. A rise in the market would not, of itself, normally suggest any such emergency action. Executors should not hold on to assets which are to be sold longer than is reasonably necessary to discharge their functions. Administration which takes more than a year ("the Executor's year"), may require explanation if the estate is not complex and no fiscal problems arise.

A right to drainage

Referring to your reply under "A right to drainage" (January 1), I own a smallholding on which I am trying to obtain planning permission to build houses. The surface water from my land passes through a drain under the neighbouring land. I am able to establish a usage of more than 20 years for this, but there is no mention in my deeds of any rights regarding drainage. Shall I be able to use the existing system when the houses are built?

As there is no grant recorded in your deeds the right of

drainage will have been acquired by prescription. Such a right is limited to use for the purposes for which the drains were used during the period of prescription. This would preclude a right to drain from dwellings if there was none there before; but if one or some houses existed on the smallholding, the construction of others would not necessarily alter the character of the holding sufficiently to prevent their enjoying the right too.

Payments into court

In what circumstances are payments into court refundable? Do they carry interest?

A payment into court is made as a challenge to the claimant that he will not get more than the amount paid in. If he does not he must bear the cost of litigation after the date of payment in. The sum in Court does carry interest.

In pursuit of bondwashing

I refer to David Wainman's article "In pursuit of bondwashing" (March 22). If a basic rate taxpayer could accumulate £1,000 of capital gains within a year (gains bought and sold within one year) by using the bondwashing method, would this £1,000 fall within the exemption stated on tax return forms?

Yes, presumably your letter was written before you learnt of the Chancellor's announcement that the annual CGT threshold is to be raised from £1,000 to

£3,000 (as reported in detail in the FT on Thursday, March 27).

Tax avoidance is a game beset with pitfalls, as Mr. Wainman's article indicated, so proceed with care and caution.

Inappropriate 'hope' value

With reference to your reply under "Inappropriate 'hope' value" (March 29), I inherited from my father our business premises, which in turn are let to our limited company at a nominal rent. The lessee has a "break clause" for either party which could be applied, but not until 1985. The property value was £19,000 and the District Valuer now wants a value of £49,000 due to the "break clause".

Would you agree with his interpretation? Furthermore, very necessary structural repairs

have been costed at approximately £12,000; could these be set against the valuers figure, or at least taken into consideration?

While the break clause undoubtedly increases the value of the premises very considerably, that should have been taken into account in the Probate valuation. The repairs should not come into the valuation at a figure, but the state of disrepair should be taken into account.

Refusal of credit

Could I ask you to report on the liability of a Credit Card Company which refuses to honour a transaction initiated in good faith in the mistaken belief that the card holder was in arrears with monthly repayments? The

incorrectly posted as well as the former, and both accounts ought to be rectified. Consequential errors ought also to be remedied, but the effect of refusing credit to a customer who had paid his account but was erroneously thought not to have done so could be very serious for the company, as there could be a claim in defamation. We are not aware of any reported case in this field.

Gain on traded options

or (b) if the trust was made after June 1978:

30% on £117 = £335.10

It is possible to argue that the sum of £27 can be added to the cost of the underlying shareholding under section 33(1)(b) of the CGT Act, as expenditure wholly and exclusively incurred by the trustees in preserving their title to the shares concerned; we cannot express an opinion as to the prospect of this argument being accepted when (if ever) it becomes relevant.

If the options had not been covered, the CGT liability would not have been any different, but there would have been no possibility of CGT relief in respect of the £27.

If all the options had been exercised, the sum of £117 would have formed part of the proceeds of the sale of the shares, under section 33(2)(a) of the CGT Act. If only some of the option had been exercised, the position would have been more complex, we cannot comment further, on the bare facts given.

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INVESTORS CHRONICLE

PUBLISHER'S ANNOUNCEMENT

Production of the Investors Chronicle was still halted last night by the national printing industry dispute.

Further information will be given as soon as the industrial situation is clarified.

LOCAL AUTHORITY BONDS

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YOUR SAVINGS AND INVESTMENTS

Eric Short questions a new venture in selling term assurance to the public

The good life according to Lloyd's

LLOYD'S LIFE — the life company connected with Lloyd's of London — is nothing if not inventive when it comes to marketing life assurance. The company's latest venture is to sell term assurance to the public at large by means of coupon advertisements in newspapers.

Selling life assurance plans by means of coupon advertisements is not unknown these days, though the volume is small compared with the heyday of the early 1970s. Generally the advertisements describe the savings potential of various life insurance schemes, at the same time, of course, drawing attention to the particular company's unrivaled investment expertise.

The approach of Lloyd's Life, which concentrates hard on selling life cover direct to the public is quite different. For its theme is that new policyholders do not have to undergo a medical examination.

Previously Lloyd's Life marketed a whole life non-profit contract for the over 50s granted automatically whatever the state of health of the individual. Now the company is guar-

teeing term assurance over 15

years through its Term Life

Plan

providing the individual

sends a declaration of health.

Again there is no medical

examination to endure — an

ordeal which inhibits many

people from taking out life

insurance.

The declaration of health con-

sists of four statements.

The ap-

plicant has to affirm that he

is in good health and is not re-

ceiving medical attention.

He also has to confirm that he had

a medical investigation over the

past five years, has not stayed

off work through illness for

more than

seven days in the past five years and that any proposals with other life companies have been accepted at normal rates.

Al very simple and straightforward, but is it a good buy for the public. The table shows the maximum cover provided for various ages and the corresponding monthly premiums. It then shows the monthly premium for the same cover for normal term insurance over 15 years, the monthly premium charged by the Commercial Union, the best rates from a life company dealing

with insurance brokers, and the overall best rates from London Life, a company that does not pay a commission.

The immediate conclusion is that Lloyd's Life premiums for term assurance are expensive, whether you deal with the company direct or through a broker.

Lloyd's Life, in general operates through insurance brokers and pays a commission for selling its products. But very little commission is involved in its new Term Life Plan so why does the company charge higher premiums? There are two basic reasons.

First, the actuary has had to make more stringent mortality assumptions in his calculation

of the premiums. Normal term

assurance is issued after the usual medical questions have been answered, the usual report from the proposer's own doctor obtained and possibly after a medical examination.

This process tends to separate

out the lives that are not in

normal health.

Under the Term

Life Plan, however, people will be able to sign the health statement in good faith and get automatic cover, whereas they would not get through the screening process on normal term assurance.

Secondly, and possibly more

important, the expenses of this

marketing exercise are ex-

tremely heavy. The company

taking half-page advertisements in some newspapers. In the process Lloyd's Life is demonstrating that the cheapest method of selling life assurance is through brokers and other independent intermediaries.

Lloyd's Life would most likely

dispute the payment of a claim

if from the circumstances it was

obvious that the health

declaration was falsely signed. But this would be the last resort by the company and there will be cases when it will pay a claim under this plan when it would have rejected a normal term assurance application.

These reasons do not explain

why Lloyd's Life normal rates

are double that of other life

companies. After all, actuaries

tend to use the same mortality

tables.

The answer is simply

that Lloyd's Life pays very high

rates of commission, way above

the official scale of the Life

Offices Association. This rate is

£5 for each £1,000 of cover,

whereas the maximum LOA

commission for a 15 year term

is 60 per cent of the first year's

premium.

Thus for the cover for the

25 years old investor shown in

the table, Lloyd's Life pays

£208.50

commission — nearly

double the year's premium

while the Commercial Union

pays £31.25. Lloyd's Life justifies

this difference by claiming that

it pays the broker for his efforts

to sell term assurance.

By contrast London Life does not pay

commission at all on life policies

and the benefits show im-

mediately.

This difference in approach

to commission is going to cause

problems for registered insur-

ance brokers under their new

code of conduct. This states

category that the broker

must place the client's interests

before his own, so it is difficult

to see how he can recommend

Lloyd's Life term assurance

contract.

The present marketing exer-

cise of Lloyd's Life is certainly

bringing life assurance to the

public, a good thing since as a

nation we tend to be under-

insured. The public, however,

has to pay for this service.

their funds managed from

London or Zurich, and they will

also have access to the full

range of Julius Baer's other

services — including numbered

bank accounts, of course.

Julius Baer really wants to

get money for discretionary

management. But it seems clear

that its expertise lies in the

area of currency risk manage-

ment rather than in research of

the quality produced by analysts

with London or New York

broking firms.

This subsidiary was recently

accorded the top status of

"recognised bank" by the Bank

of England.

The service is specifically

aimed at UK investors who were

severely restricted in investing

abroad until the abolition of

exchange controls in October

last year.

The service will be marketed

by the same management which

has been solely concerned with

commercial credit business at

Julius Baer's London subsidiary

which is

now

informed privately.

MICHAEL LAFFERTY

Road to the Isles

OFFER DOCUMENTS are a bit like attic — things turn up when you least expect to find them. This week's document is this week's document of the group's agreed offer for Status Discount, includes one such surprise.

This is the description of arrangements whereby the principal shareholders of Humber Kitchens, a major supplier of MFI and Status, sold their interests in March 1978, to a Channel Island trust and at the same time took out unit linked life insurance policies.

Although not widely known, this sort of scheme is by no means foreign to tax experts in the City of London. From a tax point of view it would not, of course, be as advantageous to-day one of the Chancellor's most significant Budget decisions was to scrap the apportionment rules for trading close companies.

Not the least of the Budget's attractions was its contribution towards making this kind of superfluous arrangement seem

T.D.

The tax implications of the move are interesting. By transferring the company offshore, the shareholders were able to

their funds managed from Switzerland or Zurich, and they will also have access to the full range of Julius Baer's other services — including numbered bank accounts, of course.

Julius Baer really wants to get money for discretionary management. But it seems clear that its expertise lies in the area of currency risk management rather than in research of the quality produced by analysts with London or New York broking firms.

For example, the "research" material produced by Julius Baer in Zurich on the major Swiss companies simply lists published earnings figures for names like Hoffmann-La Roche, Sulzer and Ciba-Geigy. Some of these figures do not permit accurate comparisons; others are simply useless. Julius Baer accepts this but says it cannot possibly risk upsetting the Swiss companies by giving estimates of true historic earnings on some sensible accounting basis.

Customers, however, may be informed privately.

MICHAEL LAFFERTY

When risk and excitement go hand in hand

BONDS

TIM DICKSON

words, the income, initially pitched at around 10 per cent, will have to be supplemented by capital growth.

One unusual feature of the fund is that it may also from time to time include an exposure to gold, possibly up to 20 per cent if the managers are really bullish.

At the moment Guinness Mahon only manages private portfolios so its investment record has not been tested in public. If it gets its management right, however, the rewards for subscribers could be considerable — on top of the income they stand to gain from movements in currency and capital appreciation from falling interest rates.

These two, of course, do not always go hand in hand, so to mitigate the effects of falling currencies in markets where the managers are attracted by good investment prospects, the fund will occasionally use the forward facilities of the foreign exchanges.

Given the reasonably high level of income, the fund is not so attractive for high UK taxpayers. Others who are tempted should remember that currencies and bond markets move alarmingly rapidly these days and they must not therefore forget the risk factor in their investment currencies.

The fund is based in Guernsey and is therefore more attractive for tax reasons than the three authorised unit trusts set up to invest in world bond markets. These have to pay corporation tax on their income.

The aim of the fund is to produce as high an income as is compatible with its aim to protect asset values. In other words, the income is to be protected by the assets.

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FINANCIAL TIMES SURVEY

Saturday April 26 1980

Personal Financial Planning

Allotment of savings to the best purpose involves decisions which change as the years go by and are complicated by taxation and other financial considerations. This survey ranges over the span encompassed by the young married couple and family to the age of retirement—and the legacies beyond that time

Cohorts
of
eager
advisers

BY TIM DICKSON

SERVICES GALORE have sprung up in Britain over the last 10 years. But few have flourished quite so spectacularly as the array of companies and individuals describing themselves loosely as financial planning advisers. Everyone, it seems, who knows the difference between a penny and a pound is eager to guide you through the maze of possible investment strategies and savings products—taking their cut of course in the process.

Banks, for instance, have built up their trust departments to back up their branch managers; insurance brokers have developed financial planning subsidiaries which will tell you much more than simply what life policy to consider; stockbrokers these days are no longer equipped just to offer their best share recommendations; and a host of more or less sophisticated specialist investment advisers are ready to give you their view of anything from a unit trust to a malt whisky. It is a far cry from the days of a friendly

chat with your accountant or solicitor.

Given the luxury of this choice, you would expect the individual looking for sound financial advice to be well placed. Ironically, however, this is not the case. Savers and investors have probably never been quite so confused as they are today, though this uncertainty is by no means primarily the responsibility of financial planners. True, some are indeed unqualified and incapable of giving sensible advice, making it difficult for clients to sort the good from the bad. Again, there are numerous vested interests and professional prejudices which get in the way of impartial judgements—insurance brokers, for example, are rewarded by commission from insurance companies, while stockbrokers make their bread and butter by selling stocks and shares.

Perhaps the most important cause of all the uncertainty, however, is the change which has taken place in the investment climate over the past 10 years. Investors' preconceptions at the end of the 1960s have been gradually cast out the window. Ten years ago, for example, blue chip equities were considered a sound investment which would outpace inflation over the long term—the bear markets of 1973-74 rudely shattered this article of faith. Ten years ago Government stock was also considered solid and respectable—uncontrolled public spending has put paid to that notion as anyone who was fully invested in gilts last year will sadly tell you. The result of all this disillusionment, of course, is a far

cry from the days of a friendly

markets in recent years. But, by many accounts, he is not sure where to put his money instead. "I'm not sure what to do with my money," he says.

On top of these setbacks—made all the more traumatic by the presence of high inflation—complex tax legislation has further dampened the enthusiasm of investors, turning financial planning at times into little more than an elaborate tax avoidance game. More than anything else perhaps, the UK's tax laws have been responsible for spawning the growth of the country's vast financial planning "industry."

Tax considerations mean that portfolios have to be specially tailored to individual requirements, a development which in the analogy of Mr. Dick Eats, of Chieftain Fund Managers, has divided the savings market broadly into wholesalers and retailers. "Unit trust groups, life companies, and the like are the wholesalers; insurance brokers and other financial advisers are the retailers," explains Mr. Eats.

After finding out the individual's tax position, his risk-reward requirements and income or capital growth needs, the retailer these days simply chooses the appropriate product from his shelf.

There are marked signs that the Government is attempting to remove some of the many tax hurdles in the way of straightforward investment. Not only has the top rate of tax on investment income been slashed from 98 per cent to 75 per cent; a new broom seems to be sweeping through the corridors of the Inland Revenue in a drive on simplicity.

Take, for example, some of the

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changes in the recent Budget. The messy system of taxing unit trusts' capital gains—the fund paid 10 per cent which was passed on in the form of a credit to unit-holders—has been abolished and the liability for Capital Gains Tax (CGT) transferred entirely on to the shoulders of the individual investor. CGT itself is now levied on gains above £3,000 at a flat rate of 30 per cent—cruder and arguably more arbitrary but easier to understand and administratively less cumbersome than the previous arrangements. The removal of the short-lived 25 per cent income tax band can be seen in the same light.

As one experienced fund manager puts it: "In the mid-1970s tax rates were high, legislation was complicated and avoidance schemes highly sophisticated. The Revenue's attitude used to be much more sensitive and fair-minded but now that they are trying to make things simpler justice is inevitably rougher and readier."

Last year's dawn raid on the offices of the Rossminster Group, which raised the legal hackles of Lord Denning among others, but which proved acceptable in the end to the Law Lords, was one of the more overt examples

of the Revenue's new approach. Meanwhile, the Government's decision last October to scrap exchange controls opened up extensive new areas for investors and financial planners. So far the new freedom has been greeted with lukewarm enthusiasm. This may seem surprising when it is considered the UK stock market only accounts for 9 per cent of world stock market capitalisation.

Flexibility is the key to personal financial planning and each strategy should evolve out of an individual's personal circumstances. Generalisation can therefore be hazardous but people should get certain things clear in their mind. It is, for example, important to decide how much capital you have available for investment. The old adage of putting money aside for a rainy day always rings true, especially if the roof is leaking or the car breaks down.

The next thing to consider is what one group calls the time horizon. Will you need the money in one year, five years or fifteen years? The answer will probably be a mixture of the three, but again this depends on individual circumstances such as educational needs.

Most investments either yield a high income or aim to achieve capital growth over a period. It is therefore vital to establish which you want, or whether (as in most cases) you need a balance between the two. The answer to this will probably depend on your age and personal tax rate.

Finally, remember that peace of mind is more important than ambitious, and potentially risky strategies. If you are going to have sleepless nights worrying about your big exposure to silver or the units your adviser

persuaded you to purchase in a Far East growth fund, stick to calmer, if less exhilarating, waters. If, on the other hand, you get bored by building societies and high income funds and you appreciate the risks, try something more exciting.

The most important variable, however, will almost certainly be age. Young people tend to concentrate on using their growing incomes to build up capital and establish a base for later life. Middle-aged people should be thinking about resources for retirement, while the elderly usually want as high an income as possible from their accumulated capital. It may seem obvious but do not let a financial adviser take his responsibilities too seriously planning for the future is always sensible but it should not stop you enjoying yourself at the time.

Lower rates of income tax and the Government's new commitment to stamp on offenders suggest that tax avoidance experts will in time assume less importance. At the same time, however, the Government still provides ample scope for legitimate tax avoidance and it is here—in cutting the taxman's take—that all financial planning should begin.

The best known investments which enjoy the taxman's favour are houses, pensions and life insurance. Tax relief on mortgage interest means that the net cost of buying a house is almost bound to be lower than the rise in house prices. As long as these incentives remain, however, savers should continue to take full advantage—they are such good value that the government will probably be reluctant to take too many steps towards fiscal neutrality for fear of the likely political outcry.

income paid into a qualifying 10-year life assurance scheme meanwhile attract an "extra" 21 per cent from the taxman.

Single premium bonds provide a useful life insurance shelter for the wealthy. So long as there is sufficient life insurance cover in the contract to satisfy the Inland Revenue, the money will build up in a fund or funds of the investor's choosing (income will be taxed at 37 1/2 per cent) and encashments at the end of 10 years will be tax-free.

Contributing to a pension scheme, however, is probably the most efficient way of saving—assuming, that is, you are prepared to wait until retirement before touching the proceeds. The advantages are that contributions come off your top rate of tax, while the pension fund pays no tax on the income from its investments.

Introducing these, although tampering with the market mechanism and concentrating in a few institutional hands, are always defended on social grounds. They encourage people to provide for themselves and thus ease the burden on the State—or so the argument goes.

The government—by refusing to lift the £25,000 limit of mortgage interest relief and by reducing the 17 1/2 per cent rate of life insurance tax relief to 15 per cent from April next—has shown its determination possibly to reduce but at least not to increase the distortions. So long as these incentives remain, however, savers should continue to take full advantage—they are such good value that the government will probably be reluctant to take too many steps towards fiscal neutrality for fear of the likely political outcry.

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Extra 2% interest for 5 years

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Interest to be paid half yearly. Interest to be paid half yearly.

4. 2nd year £2,000 12.50% 17.86% GROS

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5. 2nd year £2,000 12.50% 17.86% GROS

Interest to be paid half yearly. Interest to be paid half yearly.

6. 2nd year £2,000 12.50% 17.86% GROS

Interest to be paid half yearly. Interest to be paid half yearly.

7. 2nd year £2,000 12.50% 17.86% GROS

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8. 2nd year £2,000 12.50% 17.86% GROS

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PERSONAL FINANCIAL PLANNING 2

Specialist advice on all fronts

BY BARRY RILEY

MAKING MONEY can be hard: keeping it intact, let alone making it grow, can be even harder. If you are really rich then it is easy enough to hire experts who will give comprehensive, albeit expensive, advice on financial strategy. For the ordinary mortal, however, the charges for a full-scale financial investigation may seem high.

The essential problem of the investor seeking advice is that he is confronted by a vast array of specialists. To a large extent he has made his choice—in substance, if not in detail—when he decides to get in touch with them.

You could not expect a stockbroker, for example, to recommend that a client should buy a bigger house or carry more life insurance. On the other hand the stockbroker will be well able to advise on investment in everything from gilt-edged stock to US equities, and from unit trusts to gold shares.

It is unlikely that an insurance broker will tell a client that he is over-insured and should invest instead in krugerrands or a building society. Nevertheless, an insurance broker can offer a wide range of opportunities, whether in unit-linked savings plans, traditional endowment policies or self-employed pension schemes.

One key reason why the system has developed in this way is that investors are happier to pay for the services they receive by conceding relatively painless commissions rather than paying explicit fees. Many people would be shocked, for instance, if they knew the front-end loaded charges on a large long-term life assurance policy, but they are only likely to find this out if they should unwisely try to surrender the policy early.

So it is important to remember that in principle fee-based advice is likely to be more independently tailored than when the adviser is more in the nature of a salesman for an investment house of some kind. Not that reputable salesman will ever wish to sell a bad product, but his loyalties are bound to be divided and his profit margin may be high.

Nevertheless, it is quite right that, for most people, the insurance broker should be the first point of contact. The tax

advantages of insurance-based savings schemes are substantial, even after the slight reduction in tax relief in the recent Budget.

Traditionally, much advice on investment—outside insurance—has come from bank managers, solicitors and accountants who come in contact with investors for other reasons. They may have general knowledge on investment matters—much more, certainly, than the man in the street—but can scarcely be counted as specialists.

Bank managers, for instance, are likely to refer clients to other specialist departments within the bank. Solicitors and accountants have found that it is often necessary to work with other types of professionals in solving the frequently complex tax and investment problems of clients; meantime they act as important intermediaries in channelling business to the investment houses and the life assurance offices.

Possibilities

When it comes to portfolio management of stock market securities there is a wide choice of potential advice. The possibilities increase more or less in line with the size of the portfolio. At below £10,000 it may be possible to find an adviser prepared to manage a portfolio on an individual basis, but the costs will be high and most investors of this size will find themselves being steered towards unit trusts.

This is a more economical choice for smaller sums, and it will still be possible to give a portfolio a particular slant by choosing from among the multitude of specialised trusts. Indeed services are available to facilitate switching between various unit funds, though investors should be warned that the costs of such switching can often be high.

Above £10,000 the specialist independent investment advisers, and some of the smaller stockbroking firms, come into their own. Independent investment advisers are able to give a personal service, and with few overheads they can charge relatively modest fees (based on the size of the portfolio). The problem may be to measure the quality of

the advice being given. At around £25,000, portfolios are large enough to be economically managed by several of the large stockbroking firms which have set up computerised operations so that they can handle thousands of accounts efficiently. The managers normally like to have discretionary powers, although the client may be able to place limits on the spread of the portfolio.

Charges here will be low, or even nil, because the practice with stockbrokers is to take the bulk of their remuneration on the form of commissions on dealing for the portfolio. Naturally this introduces an element of conflict of interest in that stockbrokers may be tempted to deal more frequently than is strictly necessary. But investors will be able to keep an eye open for this.

The attraction of the stock market is the sheer range of investment possibilities it offers. Domestically, there is the choice between gilt-edged securities and equities. And now that the dollar premium has been abolished, investors can freely buy all kinds of foreign shares and bonds.

This is where the big banks tend to come into their own. They have access to investment expertise around the world, and have made a big business of

pension fund management. With such large sums involved, however—the accepting houses are probably managing well over £10m for clients—the better known merchant banks tend to be distinctly selective about the size of portfolio which they will take on to their books.

Fees of independent managers for smaller portfolios could be something like 1 per cent of the portfolio per year. In the middle range, where the clearing banks and smaller merchant banks are strong, charges may be nearer 1 per cent, and will be on a reducing scale for the really big sums.

Transactions

Although banks do not rely on turnover for their income to the same degree as stockbrokers, it is important for investors to be aware that banks may sometimes generate extra income for themselves by dealing simultaneously for many clients at once and keeping the benefit of the economies of large scale transactions. It will be worth finding out a bank's policy on this.

The international dimension of portfolio management in the larger size range has been emphasised by the entry of one of the famous Swiss banks into the business of UK portfolio management. The ending of

exchange controls last year has opened up new possibilities here.

So Bank Julius Baer is launching a campaign to attract big investors with portfolios of £100,000 or more. It will be placing the emphasis on an internationally diversified investment policy, and on present thinking UK clients will be gaining like the Swiss franc, Deutsche Mark and dollar.

In this way the choice of specialist advisers multiplies. There is no space here to discuss further possibilities in the areas of commodities, fine art and the like. But what if the investor feels that such specialists, all with their own particular axes to grind, do not have a broad enough view of his requirements?

Then there may be no alternative but to stump up a fee and submit to a proper financial institution. For instance, Midland Bank Trust offers a financial counselling service at its 40 offices. The cost, assuming an hour with a counsellor is enough, will be £20. There is also Barclays' Money Doctor service, which is more expensive, at £70-100. The customer fills in a questionnaire and receives a lengthy report covering everything from investment and insurance to trusts and capital transfer tax.

Home ownership high on the list

BY MICHAEL CASSELL

HOME OWNERSHIP emerged as one of the social priorities characterising the 1970s and its appeal is unlikely to wane over the next decade.

Today around 54 per cent of the country's housing stock is in the hands of owner occupiers—lower than in even some of the Communist countries—and every poll and government survey suggests that the overwhelming majority of young and middle-aged people not only wish but expect to buy their own home.

The motivation behind the big increase in owner occupation—up from around 40 per cent over the past 20 years—is easy enough to identify. Home ownership implies freedom of choice and mobility and, more than ever before, the opportunity to make the best financial investment which most people can contemplate.

The 1970s prove that despite the fluctuations which saw average prices alternatively rising by as much as a half during one twelve-month period and then growing sluggishly at a few percentage points over the next year, the acquisition of domestic property has provided an excellent medium for long-term return on invested capital.

Rarely can the house-buyer be caught out, despite the seemingly endless debate on the "right" and "wrong" time to buy or sell. On occasions when average prices have risen sharply and stretched well beyond their traditional relationship with earnings, the market has weakened to the extent that new purchasers who have to sell within a short period can experience a fall in value.

But on many occasions talk of "falling" prices is an illusion and is based only on a reduction in the prices which vendors imagine they can realise on their homes. They may sell for a price considerably in excess of the figure they themselves paid for the property in question but will nevertheless sell at prices falling if they do not raise the sum which they believe might at one stage have been possible.

But over anything other than a fairly short period most sound properties have appreciated at a rate which compares well with other forms of investment. In the two years 1978-79 average house prices rose by something in the region of 63 per cent, though this year the increases are likely to be curtailed and kept between 15 and 20 per cent, in line with the general level of inflation.

House purchase for the ordinary buyer can also represent a large transaction which requires little capital input on his part. The size of the average deposit put down by a first-time purchaser in the UK is comparatively low compared with his counterparts in many other countries. Though the equation may vary according to the prevailing supply of finance, first-time buyers can—depending on the type of property—borrow up to 90 per cent or more of the purchase price from a building society. The recent average advance for first-time buyers has been around 75-80 per cent.

Insurance-linked loans can invariably add one or two percentage points to costs, though their supporters will try to show how the higher outlay is more than fully compensated for over the life of the loan. In many cases the higher costs may well prove worthwhile if they ensure the purchase of an asset almost certain to offset the entire acquisition costs.

The actual costs involved in arranging house purchase today represent a substantial financial burden in their own right. With the national average house price now moving towards £25,000, agents' scale fees can leave vendors with substantial

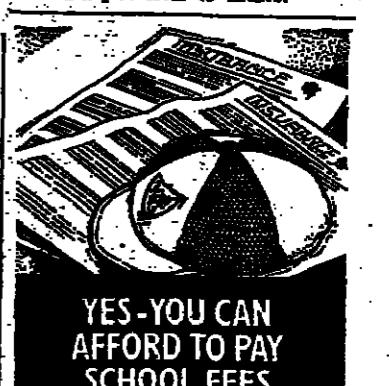
losses, a trend which has led to the emergence of alternative agency systems which attempt to provide clearing house facilities for properties on the market and do not offer the range of professional services offered by their long-established rivals.

The growth in do-it-yourself conveyancing is another reflection of the rising costs of moving home and while more people are attempting to do what in many respects is a largely clerical job, they may find themselves badly exposed if something goes wrong.

On top of solicitors' fees come items like stamp duty, a straight taxation on house purchase which provides the Exchequer with well over £100m a year and which, therefore, seems unlikely to be removed. The threshold for the duty was raised from £15,000 to £20,000 in the recent Budget and the tax is paid on a sliding scale to the point where any sale in excess of £30,000 attracts a rate of duty of £20 per £1,000. When the £15,000 threshold was set in 1974 only 16 per cent of houses on mortgage cost more than that figure, whereas the figure had reached over 70 per cent by last year.

Other incidents include fees charged for inspections by building societies—a survey conducted by a privately hired surveyor will now, however, also be accepted by the society. If a building society inspection is carried out, do not expect to be told about its findings as the societies say the exercise is intended to ensure their investment is a wise one and not to provide information to the purchaser.

When all the bills are totted up the average house buyer can expect to have to find something in the region of £1,000, a figure which may be doubled if the sale of another property is involved. Most house-buyers swallow and bear the cost in the knowledge that they are almost certainly concluding one of the most potentially attractive investments they will ever be in a position to make.



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PERSONAL FINANCIAL PLANNING 3

Bequeathing your assets to best advantage

BY TIM DICKSON

MARRIAGE ACCORDING TO one financial adviser, is arguably the best moment to start thinking seriously about death. A chilly observation, you will agree, but before you start jumping to the wrong conclusions this particular financial adviser, as far as I know, is neither a divorced misanthrope nor a psychopathic newly wed. He is simply trying to make what is a perfectly valid point, namely, that the sooner you draw up a will the better it is for everyone concerned.

The whole business of handing over assets to relatives and friends is, in fact, well worth looking into as early in life as possible.

Much of your energy will doubtless be directed to considering the Capital Transfer Tax position, but the first step is probably to draw up a will. There are several good reasons for honeymoon couples to put this high on the list of their priorities when they get back from Majorca and there are even arguments for taking earlier action.

Making a will may seem an unnecessary and unsavoury inconvenience, but without such a document you may find, or at least your successors may find, that your money, property, investment and other assets will not end up in the right hands.

Estates of anyone who does not make a will are distributed under the intestacy provisions of the Intestacy Estates Act, a long and complicated piece of legislation which can inevitably result in both hardship and bitterness. Children, for example, automatically get half the balance of everything (bar personal chattels) above the first £25,000 and it is not generally known that brothers and sisters of the deceased are in certain circumstances entitled to a share of larger fortunes—

Incentive

A further incentive for making a will in plenty of time is to make sure you appoint the executor of your choice.

The job of an executor is both to pay off debts and oversee distribution of assets by following the instructions of a will. This can be a very demanding, time-consuming and expensive job, especially if minors are involved

—hence the reassurance of making the appointment yourself and knowing that your family's affairs are in good hands. Under the intestacy provisions, it is up to those who by law inherit your wealth to administer your estate together.

By far the largest number of appointed executors are private individuals—close relatives or friends who perform the function free of charge. This is probably the best option where small amounts are involved, though it is well to provide some sort of allowance in your will for the care involved. Where your affairs are complicated, however, it is without doubt essential to enlist professional support—either a solicitor, a bank, or the Public Trustee.

Long-term strategy to meet changing needs

BY ERIC SHORT

THE MAIN theme of personal financial planning is first to identify one's requirements, get them in order of priority and then allocate resources to meet as much of the needs as possible. These requirements and priorities change with age, hence the need for flexibility in planning and continual review of the overall planning strategy.

With young couples, where both are working, the prime objective is to accumulate enough capital to put down a deposit for a house. The requirements of buying a house are dealt with in a separate article. Suffice it to say that once they own a house, the couple should ensure that there is no financial liability should one of them die.

But when the first child is on the way, and the woman ceases to earn, then the requirements and needs change

dramatically. With a young family the man is the bread-winner and the family are immediately financially vulnerable should the husband die or become disabled. Life cover and disablement cover are very necessary for a young couple of sickness. Thereafter, invalidity benefits apply of £37.30 for the couple and £7.10 for each child.

From November these sickness rates rise to £33.55 a week for the married couple, but the rate for each child is cut to £1.25. The invalidity benefits rise to £31.60 for the couple and £7.50 for each child. Sickness benefits are at present free of tax. There are no lump sum payments from the State Scheme on death or sickness.

The gaps in this State cover are obvious and need to be filled if financial hardship is to be avoided should the unforeseen occur. The starting point in the financial planning is what the company employer provides.

A company pension scheme now provides a high level widow's pension plus generous lump sum death-in-service benefits. The lump sum death benefit can be as high as four times the widow's pension.

After the husband dies, the wife returns to work and the husband is able to put more aside from his earnings. More attention can be given to the savings aspect rather than life cover. With most term assurance contracts there is an option to convert the plan to a savings scheme. The husband is then able to consider the variety of such savings plans offered by life companies—the safe with profit endowment, the open-ended unit-linked scheme or the building society-linked plan.

Again, the family may have accumulated or inherited some capital. The life assurance industry and the unit trust movement offers attractive investment opportunities for the small and the not so small investor. But the point to be made is that a savings scheme should only be taken out once adequate life protection has been secured.

All too often the young couple are sold a savings plan at outset, which, because it has death cover is regarded as sufficient for the needs of the family. The lure is the attractive benefits at the end of the scheme. If the husband survives then all is well. But should he die, then it is his widow who discovers the inadequacy of the life cover on a savings plan.

Looking even further ahead, the savings plan should be as flexible as possible, unless it is for a specific event such as a lump sum near to retirement. The unit-linked life contracts offer complete flexibility, a feature that is being imitated by a few conventional life companies in their flexible plans.

Returning to the young couple, it needs to be remembered that, there could be financial problems should the wife die. The cost of hiring someone to look after the children is considerable. This point needs to be considered in the planning exercise.

Considerable stress is laid on life cover in financial planning exercises, but what happens should the husband become disabled through accident or illness. Here the picture is far less clear-cut. Some employers are generous to an extreme, keeping the employee on the payroll for some time. Other employers may withdraw him at the mercy of the State scheme at once. But cover against disability is a necessary cover against death.

The most satisfactory answer is for the employer to have a company permanent health insurance scheme to blend in with the company pension arrangements. Such schemes enable an employee who becomes disabled to have his salary maintained at a reasonable level and still remain a member of the company pension scheme. Failing this, there are individual permanent health contracts marketed by some life companies. But the taxation of benefits if the individual is ill for long periods can be penal, a feature that does not happen with a company scheme.

This leads on to the next consideration—should the husband insure for a lump sum or for an income payment. The standard argument for the lump sum is that it is relatively easy to get an income from a capital sum but not so easy to reverse the process. On the other hand, it is the widow who has to invest the capital and payment of a family income is trouble-free. With the passage of time, how-

which was completely avoidable, there are not so many escape routes from CTT. The best advice is therefore to take advantage of the annual and other exemptions and give away as much as you can afford while you are still alive. The accompanying table shows that the rate of CTT increases on disposals made after death.

One of the most important exemptions is the free lifetime transfer between husband and wife. This illustrates how a will can be used constructively. Take a man, for instance, with an estate worth £100,000. If he leaves the whole lot to his wife, no CTT is payable on his death, but when the wife dies her estate will be liable on the second £50,000. On the other hand, by transferring £50,000 worth of assets to his partner during his lifetime and then leaving the balance to his children in a will, there will ultimately be no tax to pay—nothing on his £50,000 estate and nothing on the wife's £50,000.

All lifetime gifts out of normal income, such as Christmas presents, are free of CTT but you may have to prove to your tax inspector that your own standard of living has not suffered in the process. Transfers of assets for the maintenance and education of children or dependents are wholly exempted. So are gifts to charities and political parties allowed to hand over £5,000 to the fortunate couple, grandparents £2,500 each and anyone else £1,000.

Where estates are likely to be worth more than £50,000 the incentive to use as many of the exemptions as possible is obviously considerable. Moreover, at a time of high inflation it is clearly better to transfer assets earlier rather than later.

CAPITAL TRANSFER TAX RATES

(Transfers made on death or within three years before transferor's death)

Proposed new scale portion of value £100s	Rate %	Cumulative tax to bottom of range £
50-60	Nil	Nil
60-70	30	Nil
70-90	35	3,000
90-110	40	6,500
110-130	45	14,500
130-160	50	23,500
160-210	55	33,500
210-2,010	60	50,000
2,010-2,010	65	250,000
over 2,010	70	583,000
	75	1,285,000

Other transfers

Proposed new scale portion of value £100s	Rate %	Cumulative tax to bottom of range £
50-60	Nil	Nil
60-70	15	Nil
70-90	17½	1,500
90-110	20	3,250
110-130	22½	7,250
130-160	25	11,750
160-210	27½	17,250
210-260	30	45,000
260-310	35	74,000
310-510	40	101,500
510-1,010	45	221,500
1,010-2,010	50	546,500
over 2,010	55	1,246,500

gifts. This exemption can be rolled over for one year so that the maximum a couple can give to their children in one 12-month period is £28,000 (£4,000 each).

It is as well to remember, however, that you have to use up your exemption for the current year first, so if you only give away £2,000 the previous year's £2,000 disappears for good. Marriage also gets the taxman's blessing, with parents each allowed to hand over £5,000 to the fortunate couple, grandparents £2,500 each and anyone else £1,000.

One important effect of the Budget changes worth stressing is the help the new £50,000 threshold of CTT gives to small businesses. Allowing for the 50 per cent relief on valuation, this £50,000 can be increased to £100,000 and by using the tax-free transfers between husband and wife this figure can be doubled. Thus a business with more than £200,000 worth of assets is clearly better to transfer assets earlier rather than later.

When they will presumably be worth more.

There are other forms of relief, notably for farmland, woodland and small businesses which can best be outlined by a tax accountant, lawyer or other adviser. At least there is no shortage of books and pamphlets on the subject of CTT and estate planning.

For fuller details of the range of funds and services we have to offer please complete the coupon below and forward it to us.

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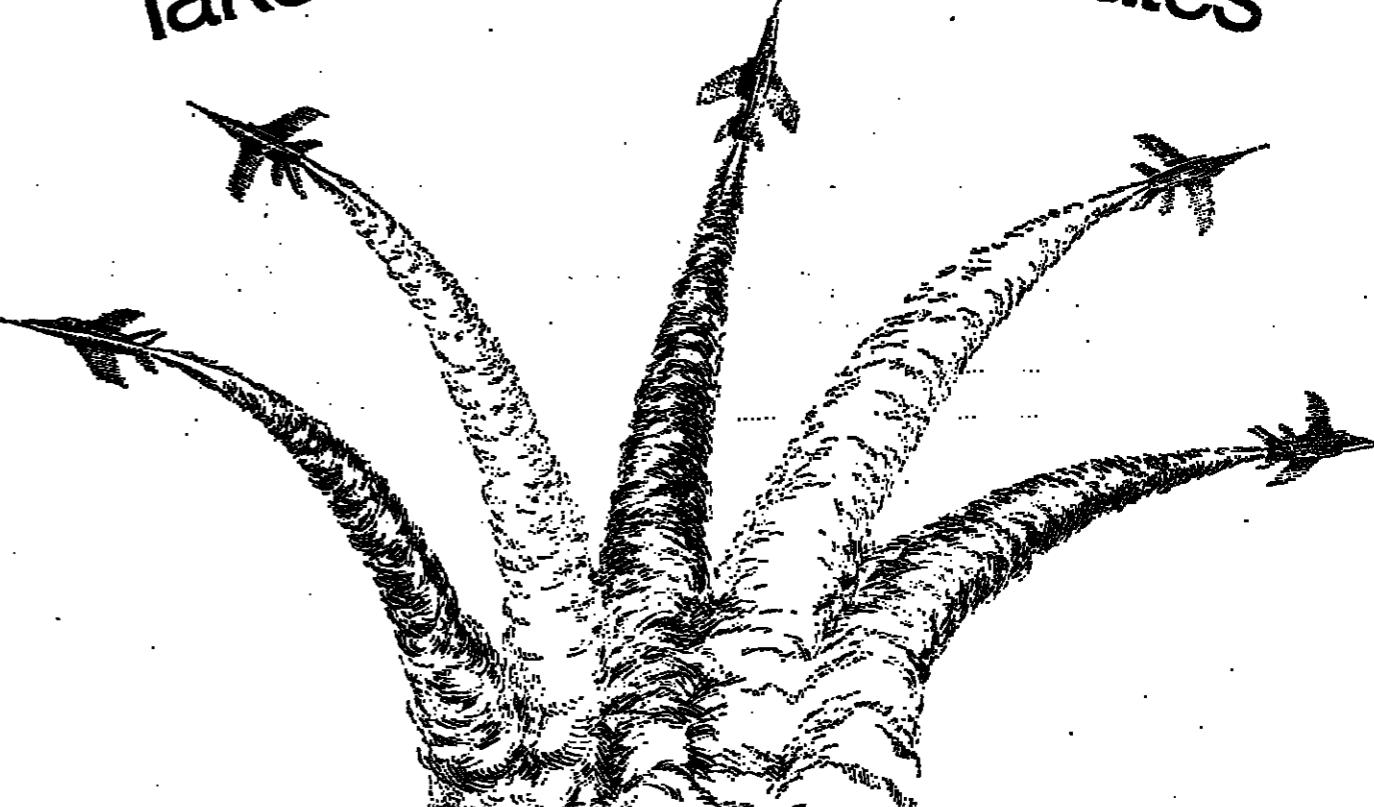
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Gross equivalent income	15.36%	15.71%	16.43%	17.14%
Initial term	1 year	2 years	3 years	4 years
				5 years

*Basic rate income tax paid. Gross figures show the equivalent annual return to a saver who pays income tax at 30%. Interest rates can vary but the High Return Option Share differential above the Paid-up Share rate is guaranteed at 2% for 5 years, 1.5% for 4 years, 1% for 3 years, 0.5% for 2 years and 0.25% for 1 year. Shares. Naturally, when your investment reaches the maximum, you must take the income option.

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PERSONAL FINANCIAL PLANNING 4

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The investor in the big money bracket

BY TERRY GARRETT

THE SAVINGS editor had never struck me as a fairy godmother so his suggestion that I should have £100,000 to invest for the 80s had to have a catch. It did. The portfolio for the 80s is to be the imaginary investments of an affluent and ambitious individual who is willing to mix a bit of spice within a secure investment strategy.

The first step is to draw up the options. Obviously there are the traditional homes such as National Savings, building societies, etc., though these do not fit in with the image of our ambitious investor except perhaps as short-term havens.

Of course equities and government bonds must feature and now that exchange controls are no longer a restraint the opportunities are wider. Currencies must also be considered. Commodities, and inevitably gold, are bound to feature over the next decade, and property too must not be forgotten. Finally there are the alternatives — stamps, paintings, wine, and other collectables that have provided such excellent returns during the 70s.

Within those broad outlines the sub-headings make up a substantial list. The problem is that any portfolio must be flexible and any suggestions must relate to today's market conditions.

Next week the strategy may be outdated. Also while £100,000 is no mean sum to invest it really precludes any direct investment in any large asset.

For example, property investment would soon make a big hole and so any thoughts there will have to be channelled towards property funds. To start thinking about agricultural property or forestry the investor is going to be of

the size that he is playing around with—at least £5m or so. Anyway, for the sake of "portfolio for the 80s" our investor is assumed to be sitting pretty in a rather attractive house which should give him a fairly healthy capital gain. During the seventies average house prices more than quadrupled. Perhaps he even has a weekend cottage tucked away.

In financial planning, tax, insurance and pensions all play a major role. The first step for any adviser will be tax planning, but this is such an individual requirement our investor is assumed to have organised that side of his life already.

What do the experts suggest for a portfolio for the next decade? First stop is perhaps the bank.

Barclays Bank suggests that at the moment they would split the investment into three broad categories. Somewhere between 35 to 40 per cent should be invested in fixed interest stocks with a similar proportion going into UK equities. At present they would buy "blue chip" stocks. Finally around 10 per cent should be invested overseas.

Barclays is concentrating on the U.S. and considers Japan to be worthwhile, though Japan should be bought a little later on rather than now, they say.

Merchant banks are an important source of advice for someone investing on the scale of £100,000. Hill Samuel takes pains to tailor the portfolio to the individual's taste. Private clients do not necessarily have to go along with the "house view" and flexibility is the watchword. At present the mer-

chant bank's advisers are fairly enthusiastic about gilts and suggest that, perhaps 20 to 25 per cent of our £100,000 should be invested in Government stocks.

Answer

As for the rest Hill Samuel believe equities to be the long-term answer. Within that, perhaps 20 per cent of the portfolio should be directed overseas—say 15 per cent in the U.S. and 5 per cent in the Far East.

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PERSONAL FINANCIAL PLANNING 5

The working expatriate's nest-egg

BY ROBERT COTTRELL

THE EXPATRIATE Briton of this decade is more likely to be found engineering an irrigation system in the Sahara or a process plant in Tripoli than sipping a Planter's Punch on board a yacht in Cap Ferrat. As far as the impoverished 'Brits' are concerned, abroad is a place for making rather than taking money. A prolonged tour of duty in a high-wage, low-tax location provides an opportunity for building up and ultimately repatriating a sizeable nest-egg on favourable terms.

"The essence of any arrangement is to keep it simple, keep it totally legal, and not too fancy," says Mr. Graham Reid, a director of Isle of Man-based investment and tax advisers Thomson's Overseas. "If it is too fancy, it is a nightmare to unwind. Always take professional advice, keep it simple, and stay within the rules. There are plenty of advantages playing within the rules."

The first step in any expatriate financial arrangement is to establish non-residential status for UK tax purposes. The working expatriate must, broadly, be out of the country for at least a full tax year, spending no more than 183 days of any one year or an average of 90 days in succeeding years in the UK, and be performing the whole of his or her work duties abroad.

The second step is to make realistic assessment of how long one will be abroad, to determine the time-frame for investment policy. If the stay is to be a long one, for instance, substantial sums may be put into an offshore life insurance policy which will become repatriable into the UK tax-free after it has been maintained for ten years.

Diversified

As in all forms of non-speculative investment, a primary consideration will be the security, as well as growth, of funds. This is best guaranteed through a diversified portfolio, including fixed-interest and equity holdings. A number of advisers, including Mr. Reid, regard UK gilt-edged stocks as a good current buy for a secure portfolio base.

Expatriate gilt-buyers will want to choose stocks on which interest is paid gross. Such gilts are designated in the British Funds list in the Financial Times, or can be bought and sold through British Post Offices.

For the expatriate seeking a straightforward way of holding a spread of gilts, there are a number of specialist offshore gilt funds, such as the GT Anchor Gilt-Edged and AHR Gilt-Edged.

For the buyer with more capital to commit to fixed interest stocks, expert advisers who abound in places of mild taxation like Bermuda and the Channel Islands will provide sophisticated management in bonds of all denominations, at a price.

The short- or long-term expatriate may benefit by transferring cash held on deposit in a UK bank to an offshore bank. Normally, interest on a UK deposit account will be paid gross if the account holder establishes non-resident status.

But the advantage of going off-

HOW A "TEN-PLUS" POLICY WORKS						
Year	Premium from own resources (\$)	No. of Policies	Proceeds on encashment	U.K. Tax Payable (\$)	Annual Premium (\$)	Year
1	5,000	NIL	NIL	NIL	5,000	1
2	5,000	NIL	NIL	NIL	5,000	2
3	5,000	NIL	NIL	NIL	5,000	3
4	NIL	3	3,725	NIL	3,725	4
5	NIL	2	3,104	104	3,000	5
7	NIL	1	2,404	204	2,200	7
8	NIL	1	2,195	220	1,975	8
9	NIL	1	1,800	NIL	1,800	9
10	NIL	1	1,675	NIL	1,675	10
At the end of ten years the remaining 3 policies have a cash value of \$25,861 plus balance carried forward \$ 157						
Tax-free proceeds \$26,018						

If premiums are invested for a full ten years, the proceeds at that time would be worth an estimated \$77,517 in return for \$50,000 invested.

The contract is issued in 20 separate and free standing policies with minimum annual premiums of \$100 upwards.

Sufficient policies are encashed each year to meet successive premiums (leaving a minimum premium of \$1,000 at all times). The illustration is calculated on the basis that the investor will become subject to U.K. taxation from the 4th year onwards at a top rate of 75% and is therefore subject to the 45% maximum higher rate tax charge (after deducting the basic rate of tax).

It is assumed that annual compound growth of 10% is achieved on the fund taking into account income reinvested without any tax liability and net of management charges.

This example of a "ten-plus" policy shows a scheme designed to become self-funding after the first three years. Source: Trowry Law (Channel Islands) Ltd.

and sold through British Post Offices.

For the expatriate seeking a straightforward way of holding a spread of gilts, there are a number of specialist offshore gilt funds, such as the GT Anchor Gilt-Edged and AHR Gilt-Edged.

"If you return on April 3, interest [on UK-banked cash] right back to the previous April 5 is taxable. If the bank is offshore, the interest before your arrival in that tax year is not liable to tax," says Mr. Cochran.

Another expatriate favourite is the "single premium" life assurance policy. As the name suggests, the idea is to tie up a long-term income with a single deposit. On return to the UK, 5 per cent annually of the original investment can normally be drawn free of tax. Proportionately higher withdrawals are free of basic rate tax, though liable to higher rates. Where more than 6 per cent is drawn in a year it remains free of basic rate tax, though not higher

rates. But with the recent raising of the basic rate ceiling to £11,250 in the Budget, that leaves leeway for a sizeable untaxed income.

Probably the most attractive scheme for the expatriate investor anticipating a return to the UK after a substantial stay abroad is the "ten plus" life insurance policy. Funds from an offshore policy maintained for ten years can be received into the UK free of all tax, providing an efficient off-the-peg individual tax shelter.

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PERSONAL FINANCIAL PLANNING 6

The high cost of private schooling

BY ERIC SHORT

PLANNING AHEAD to meet school fees can be a big headache for parents. It is a complete financial planning exercise in itself. Yet the demand for private education is such that more and more parents are seeking advice on the various ways of meeting the cost.

The first feature in school fee planning is to appreciate the high level of the fees themselves. The annual survey made by the Independent Schools Information Service (ISIS) showed that average annual fees in January 1978 were £2,280 for boys boarding out and £1,038 for day boys, while for girls the average fees were £1,864 for boarders and £853 for day pupils.

ISIS expects to publish the average fees for January 1980, next June. They are likely to be at least 15 per cent higher on the year. So current school fees specialists C. Howard and Partners, in a survey of clients two years ago, revealed that many families went to considerable lengths to boost the family income to pay the fees. Mainly the wife went out to work with her salary earmarked solely to meet fees. Other sources of extra income were taking in lodgers, the husband doing a second job, moving to a smaller house.

This approach is probably feasible if only one child is being educated. Even so it needs to be approached with caution. Earnings patterns have changed considerably over the past decade, with some white-collar and managerial grades losing out in real terms. This seems to be correcting itself, but one should be careful in relying on current earnings levels being maintained in the future. An

acceptable fees burden at the outset may prove intolerable over the final year.

The prudent course is to start saving well before the child starts school so as to cushion the burden when the fees become payable. If there is more than one child involved, such savings are absolutely necessary, especially if the children's ages are close.

There are a variety of savings plans available which can be tailored to individual circumstances. If the parents start saving early enough, when there is at least 10 years before fees are required, then the annuit savings vehicle are endowment assurance contracts — either with-profit or unit-linked. These offer two advantages. The parents get a tax credit boost to the benefits from the relief granted on life assurance premiums. Just as important, the sums paid on the policies are free of higher rate tax.

The usual form of the scheme is to put together a series of policies that mature or are cashed-in in successive years to meet the fees. There can be variations on this theme so that the cost starts at a comparatively low level and rises during the term of the policy. This can have two functions. First, the cost of paying the premiums on the scheme rises as the parents' earnings improve, thus avoiding too onerous a burden at the outset. Secondly, it ensures that the premiums in the early years keep to the limits within which the tax credit is paid.

Endowment assurance contracts can still be used even if there are less than 10 years before the fees become due. But

the advantages are not so great. Providing the policy remains in force for at least four years, then the tax credit benefit is not "clawed-back". But the plan could suffer from the surrender penalties imposed by life companies and the profit on the cashed-in sums are liable for higher rate tax.

The school fee specialists make considerable use of the building society-linked life contracts, which under current interest rates offer a very good return over four years. Building society rates are volatile and parents in their planning should use a conservative estimate of future rates.

Alternatively, deferred annuity contracts, though not qualifying for the tax credit, offer very high returns at present. The School Fees Insurance Agency tends to favour the use of such contracts when fees are needed in a few years. Rates are currently at their highest levels.

There are several schemes using capital sums to meet fees due some time in the future. C. Howard and the School Fees Insurance Agency both have capital schemes, classed as charities, that offer positive tax advantages to parents using deferred annuities as the savings vehicle.

But in many cases one can consider other savings media besides life assurance contracts. The index-linked SAYE offers inflation-proof regular savings. The highly successful 1979 issue of National Savings Certificates gives a high return to the higher rate taxpayers.

The stages from youth to age

BY ERIC SHORT

IF YOU have been reading this and taking into account personal survey expecting to find an instant solution to your investment problems, your life assurance requirements or even how to get rich quick, then you are likely to be disappointed. Each individual needs a separate survey covering his or her own particular needs and requirements

explaining how they can be used in varying circumstances.

Each person has his own requirements in savings. He may want to accumulate capital with a minimum amount of risk. He may need to supplement his income in a manner that will keep pace with inflation. He may simply want to put aside some money for a rainy day.

In any financial planning exercise it is important that the investor knows precisely what he is aiming for and should then consider the investment vehicles that can achieve these objectives.

But all too often the individual has only the vaguest idea of what he needs, though usually a much clearer idea of what he wants. In any planning exercise the difference between needs and wants should be spelled out and it is then up to the individual to decide which has priority.

Generally speaking the financial needs of an individual, and his resources to meet those needs, change with age—what has been dubbed "the seven ages of the investor".

Children have no one financially dependent upon them. Thus any money they acquire can be invested to produce a capital sum ready for when they go into the world. The usual source of such income comes from helpful relatives. The investment will be made by the parents on behalf of their children and this tends to introduce a degree of caution not seen when the parent is investing his own money.

The ending of the child tax allowance gives favourable opportunities for grandparents and others relatives to covenant regular payments to children; the child is able to reclaim the tax on these payments. Unless the child's overall income exceeds the single person's tax allowance the child will not be paying tax. Thus he needs to invest the money in a gross fund to get the maximum return. The Budget changes make unit trusts an even more attractive vehicle for children's savings.

Yet insurance brokers, with one eye on the commission, recommend the schemes launched by life companies, even though investment is in a net fund with no chance of the child reclaiming tax on the investment. However, once the child reaches the age of 12, he or she becomes eligible for the tax credit on life assurance premiums. So investment in a life policy as the child approaches his or her teens is desirable, not because the child needs life cover, but because the tax credit gives life assurance a definite edge over other forms of investment.

The need to accumulate capital is still paramount when the child is at university or starts working. Nevertheless, many brokers solicit business from university students on the basis of a life policy with a high degree of life cover that can be converted into a savings policy at a later date. Commission tends to play an important role in the type of advice given. There is no commission paid for advising a student to save with a building society so that he will be ready to buy a house when he starts work.

Financial planning starts in earnest once a couple get married. By this stage in life, one's house, free of mortgage repayments, is the most valuable possession, with that value steadily keeping pace with inflation. Yet it does not produce any income. There are, however, two life companies that market schemes which enable such persons to get an income on the security of their house. It seems somewhat ironical that at one stage in his life the individual is planning how to acquire and pay for owning a house, then at the final stage he is planning how to realise that asset.

Some schools have a facility for parents to pay lump sums in advance of the child going to school and these offset some or all of the fees. But parents need to check that the return compares favourably with that offered by other investment media.

In many cases grandparents and other relatives help out in the payment of school fees. The Howard survey showed that one in five of its clients received help from other members of the family. With the abolition of child tax allowance relatives are able to make gifts to children carrying positive tax benefits.

The need for expert guidance is paramount. There are certain life companies and insurance brokers which specialise tot a high degree in school fee planning. The service provided includes interviewing each client, ascertaining their resources and designing a scheme to meet their requirements.

Above all, all plans are regularly reviewed. Parents wishing further information can get two leaflets from ISIS, one on grants, and the other on planning, with a list of advisers. Details can be obtained from Mrs. Ray, ISIS, 26 Caxton Street, London SW1H 9RG (enclosing the cost of first class postage).



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BOOKS for children and young people

Stuck in spaghetti

BY RACHEL BILLINGTON

Every mother (or perhaps I should say parent) has an image of herself sitting reading aloud with an arm round an enthralled child. It is a romantic image based on the reality that, apart from meal-times, it is probably the only time when the child is willingly taking in what the parent has to offer.

Luckily there is never a shortage of well-illustrated and original books as likely to appeal to the adult as the young child.

Cloudy with a Chance of Meatballs by Judi and Ron Barrett (Collins, £3.50) is very well-illustrated, very original and very funny. As seven-year-old Rose described it: "The story is all about a land which is different from all other lands. It doesn't rain rain, it rains food. Then it gets more frightening. The food grows enormous and squashes the people. Spaghetti squashes a man and a hamburger squashes a boy."

Miserable Aunt Bertha by John Lord and Fay Maschler (Jonathan Cape, £3.50) is written in verse, a jolly rhyming sort for which Ms. Maschler takes the credit. It is also very funny, proving the point that children appreciate wit as much as any adult. In brief, miserable Aunt Bertha's nephew Bill, comes to visit and makes it his mission to make her happy. The pictures are full and colourful and on occasions appropriately threatening. Aunt Bertha, until the end, is the sum of nightmares rather than happy holladays.

Mister Magnolia by Quentin Blake (Jonathan Cape, £3.50) is also in verse and basically provides a vehicle for Mr. Blake's inventive drawings. Not perhaps substantial enough for everyone's tastes. The Treasure-hunting Trip by Janosch (Anderson Press, London/Hutchinson of Australia, £3.50) translated by Antoinette Bell manages to fit in a lot of story and a lot of picture in a modest-sized book. Little Bear and Little Tiger who have the appeal of much-used cuddly toys, meet all kinds of weird characters and use a nice deadpan dialogue.

"Why are you walking all bent over, Tiger?" asked Little Bear. "Because I'm so unhappy," said Little Tiger. "Because we haven't found any treasure."

Diana and Her Rhinoceros by the late Edward Ardizzone (Bodley Head, £3.25) is a reprint of one of Ardizzone's most loved books and although the story does not develop much beyond the shock value

of a rhinoceros as a household pet, the illustrations are among his best. *The Home* by Philippe Dumas (J. M. Dent and Sons, £4.50) is the surrealistic account of a boy's visit to a house where his schoolfriend lies sick in bed. The refrigerator opened on to a corner of the North Pole, "describes a picture of a fridge filled with a seal, penguins and half a dozen polar bears."

Reading aloud has only one real problem: the developing family. A book suitable for subduing a three-year-old may well alienate a six-year-old. Depending on fertility rate, the

Anthony Curtis
will review

"Somerset Maugham" by Ted Morgan and "The Scandal of Syrie Maugham" by Gerald McKnight in next week's Books Page

romantic ten-minute read aloud can extend to a trying hour or more (unless you take the strong-minded mother's view that Dickens is appropriate from cradle to grave). It's time to take away the cuddle, and substitute the cosy bed and bedside light; time for the 'do it yourself'. The read aloud becomes a privilege rather than a right. But the sensitive moment of changeover must be carefully managed so that all those years of enthralled listening aren't wiped out but in one boring half-hour. Books that break down into separate adventures or at least clearly defined chapter subjects are best.

The Pochetto Coat by Ted Greenwood and Ron Brooks (Hutchinson, £3.25, 71 pages) is a strange series of fable-like stories about the clown, Pochetto, who has changed character over the years to become in this volume, Patrick, the drunken old circus clown. He tells the history of all the others to a lonely little girl called Sam. *The Fattest Dwarf of Nosegray* is by the Dutch writer, Paul Biegel, illustrated by Babs Van Wely and translated by Patricia Crampton (Blackie £3.95, 128 pages) Nosegray undergoes hair-raising adventures in search of a mirror which will explain why everyone comments (rudely) on his shape. Another exciting but not too difficult story by Mr.

Greenwood and Ron Brooks (Bodley Head, £3.95, 71 pages) is more obviously aimed at teenagers. It describes a year in the life of sixteen-year-old Brooke Hillary during which her mother dies of cancer. Though it reaches no great depths of literature, it just about earns the right to such a serious subject-matter and the incidental young love affair is well-handled.

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Mr. Biff & Co. arrive

BY WILLIAM PACKER

Children's books are all but impossible to assess with any reasonable, adult fairness; for there are no clear academic or aesthetic criteria to set against them; and children are inclined in any case to ignore such niceties, often with perfect justice. Looking on, we can only summon in aid our present instinct, and remembered preferences. For the adult view of what is good for the child is not necessarily one shared by the young consumer.

Prescriptive approval is a dubious accolade; and the great classics of children's literature must be left to look after themselves, confirmed only by trial and error and eventual common consent. No matter how well produced the book might be, not how admirably sophisticated the illustrations, and morally sound the story, the final judgement is the child's own.

One of the trickiest of customers, and also one of the most conspicuously over-supplied, for all the obvious do-it-yourself reasons, is the learner-reader. Janet and Allen Ahlberg have now added to that extensive library with the first six of a new series that is called quite simply *Happy Families* (Kestrel hardback, Puffin paperback; £1.95 each); and though they conform to no formal teaching system, these books are suitably straight-forward and practical, brightly illustrated, cheerfully told and great fun.

The adventures themselves are satisfactorily robust and simple; Miss Josie Jump the Jockey wins the Big Race, of course, and Mrs. Plug the Plumber, not forgetting Mr. Plug, her Mate, saves the ship with her timely metal patch-work; Mr. Biff the Boxer biffs and bops his rival, Mr. Bop into mutual exhaustion and lasting friendship; Mrs. Wobble the Waitress drops her way to a crashing success; and so on and so on, not to mention the stories by Mr. Ahlberg, the illustrations severally by Janet Ahlberg, André Anstutz and Joe Wright, Alfred's Alphabet Walk by Victoria Chess (£3.75) is exactly what the title suggests, an alphabet book, the idea simple and effective enough. Alfred, a somewhat unspecific Alfred, runs away from his lesson only to find his way through his letters, and through the day, by the animals he meets, all the way from the Ancient Alligators and the Brown Bats to the Wolf, the Yak and the Zoril. Miss Chess's illustrations are imaginative and decorative and full of incident, the vocabulary she employs well chosen to extend the brighter infant.

A Treeful of Pigs by Agita and Arnold Lobel (£3.50) is in its modest way the most traditional of these books, a genial morality tale of the indolent slug-a-bed farmer and his long-suffering but resourceful wife. The whole format, but Mrs. Lobel's illustrations in particular, is redolent of the Victorian fairy-tale book, at once improving, amusing and highly decorative.

Look What I've Got by Anthony Browne (£3.95), on the other hand, is far less happy a morality, well-meant no doubt, but rather heavy-handed and sanctimonious cautionary tale Sam and Jeremy, the one apparently deprived but well disposed, the other overprivileged, spoilt and selfish. The illustrations put over the message effectively.

The last book, in this Julia MacRae books series, *The Fisherman's Son* by Moira Ginsburg and Tom Chen (£3.95), is meant for the slightly older child, the text longer and requiring a certain confidence. It is a simple fairy story of a young man who wins the hand of the fair maid through the timely and magical intervention of his animal friends; pretty enough in itself, but dull visually, for the illustrator has sacrificed decoration and wit to a flat and rather style-less realism.

Rather more mixed a bunch of titles aimed at more or less the same age-group has just been published by Julia MacRae Books. *Alfred's Alphabet Walk* by Victoria Chess (£3.75) is

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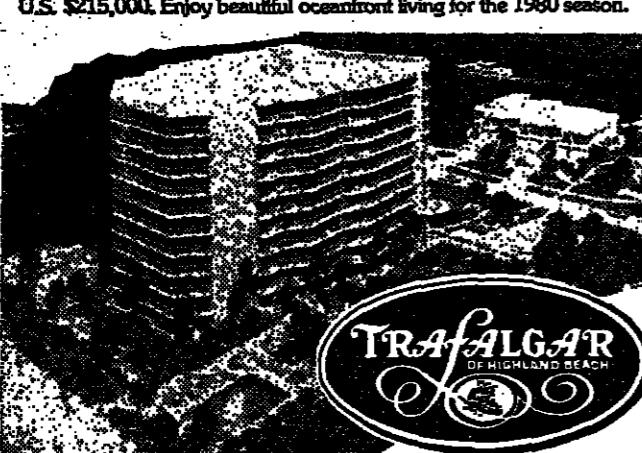
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MOTORING

Turin's fashion show

BY STUART MARSHALL

INEVITABLY, one has to choose a star of any show. Often it is easy, as it was at Geneva this year, when nothing could match the Audi Quattro for sheer technological brilliance.

But at Turin, where Italy's designers and stylists mount the motor industry's equivalent of the Paris fashion week? According to conventional thinking, the show star would have to be an exotic, ultra-high performance luxury car, out of reach of all but an oil sheikh's pocket. And there are quite a few of them about.

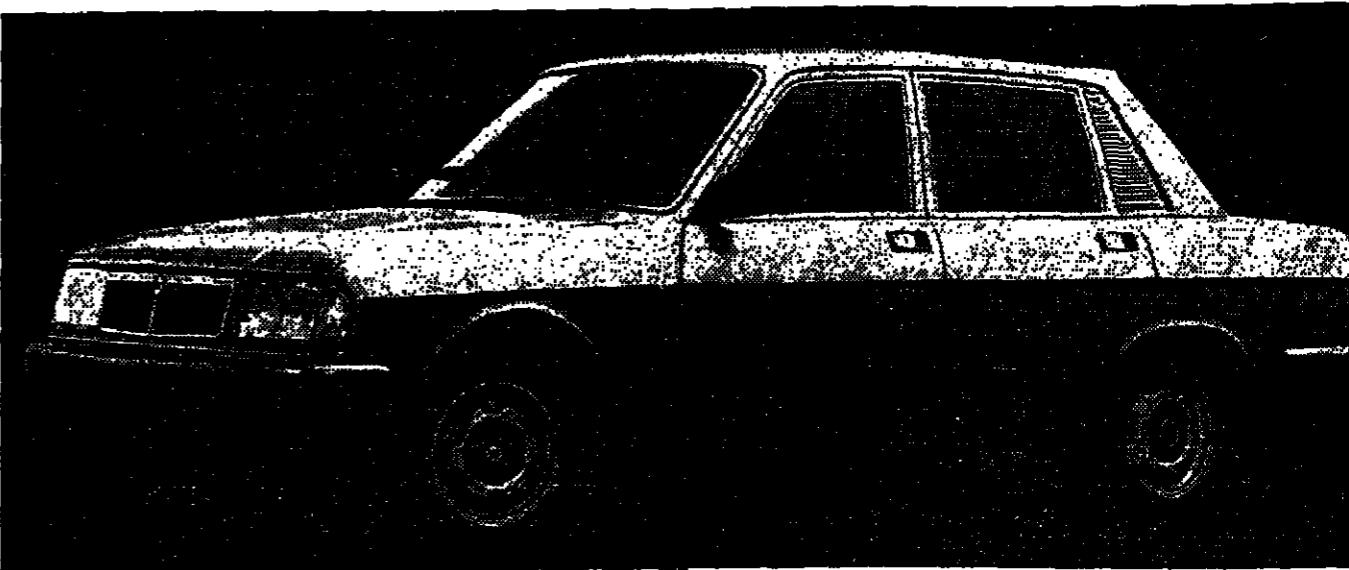
Bertone stand has a mid-mounted Lamborghini 3-litre engine and a claimed maximum speed of 150 mph. Ital Design shows a slightly more down to earth four-seat saloon based on Lancia Monte Carlo mechanicals. There are many others, but most attention is being directed to a lean, elegant saloon on the stand of Pininfarina, who is celebrating his 50 years as a coachbuilder.

It is called the "Pinin" and is powered by the Ferrari Boxer's flat-12 cylinder engine, mounted conventionally at the front. Unique for a Ferrari, it has four doors and is as easy to enter and leave as a Jaguar XJ-12, to which it bears a passing resemblance, at least in profile. The seats are trimmed in English Connolly leather—“There is nothing pleasanter to the eye or the touch,” says Pininfarina himself—and the headlamps are by Lucas, their reflectors multi-faced like a gemstone.

The instrumentation is fully electronic; the screenwipers retract invisibly beneath a flap when not in use; and rear seat passengers can enjoy a different radio programme from those up front—through headphones, of course.

It is a superb looking car and, contrast to so much of the ultra fast exotica that are really no more than publicity specials, it has the makings of practical and enjoyable transportation for the very rich. Nothing has been said about production plans, but this is the way the supercar must go if it is to survive.

Italian coachbuilders, how-



The Lancia Trevi, a three-box version of the Beta. It will reach Britain next year



The Ferrari 12-cylinder engined "Pinin"—the first four-door Ferrari and the shape of supercars to come.

ever, are just as clever at the other extreme. Already, minor industry has sprung up, producing variants of the Panda economy-cum-utility car launched by Fiat earlier this year. Turin's sunny exhibition hall is full of them. There are luxury city-centre Pandas, with dark windows, massive overstuffed front seats and lots of wood veneer. Warmed-up Pandas with wide alloy sports wheels. And (for me the most interesting car at the show) a couple of go-just-about-anywhere Pandas with optional four-wheel drive.

The "Strip" and the "Off Roader" are exhibited by Ital Design.

A power take-off has been grafted on to the four-speed gearbox and a propeller shaft leads to the leaf-sprung back axle. Ground clearance is 100mm. The "Off Roader" looks much the same as any other Panda.

Ital Design say the 4 x 4 Pandas have climbed very steep slopes, revealed no problems when used across country and "left the best of impressions in snow." I believe them. Though the development is Ital Design's, Fiat is watching closely.

As Subaru has shown, there is a growing demand for light, cheap runabout type of car that will laugh at the kind of surfaces no normal car would look at.

Also at the show are some attractive developments of what

tyres are knobly. The "Strip" is fashionably butch, with its

camouflage colour and "Action Man" army-type accessories. Instrumentation includes an inclinometer which tells the driver how much the "Strip" is tilting to one side, how steep is the slope it is climbing. The "Off Roader," like the Subaru all-road saloon, looks much the same as any other Panda.

Ital Design say the 4 x 4

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For sheer vulgarity, the prize

must go to the Stutz. This un-

happy mixture of angularity

and curves, with pre-World

War II type outside exhausts,

has a hydraulically raised and

lowered bonnet among its list of

options, "to let Middle Eastern

monarchs be seen by their

people," the man on the stand

would look at.

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HOW TO SPEND IT

by Lucia van der Post

SPRING INTO ACTION

MOST OF the manufacturers involved in the home decorating business are wont to lament the fact that we British are not like the dear, free-spending Americans across the water. They are led to believe, go in for changing their floorcoverings, their curtains, their sofa and chair covers at least with each season and whenever their decorator tells them they are demode.

Poor relations that we are, we may not be able to afford to change the entire look of the house each season but it is surprising how much of an air of freshness and newness can be given to a room for not too much of an outlay—providing, and here's the rub, that you can manage to do it yourself. Labour has become the one great luxury that few of us can afford.

If you have never embarked on wallpapering yourself it is more time-consuming but less difficult than one might at first imagine. For the beginner in the wallpapering stakes the Wallpaper Marketing Board has brought out a leaflet entitled "Hanging Wallpapers" which describes the whole operation in such simple, easy steps that even I feel I might tackle it. The leaflet is available free if you send a large stamped addressed envelope to the Wall-

paper Marketing Board, 105 Park Street, London, W1.

Choosing paint has become almost as complicated as choosing a hi-fi system with its own set of technological terms that are quite enough to make the amateur feel he might do best to leave well alone. That would actually be a pity for if you can be bothered to sort it all out it really is less complicated than it sounds. Most retailers should be ready to give you good advice but if you prefer to read it all up yourself you can pick up any good paint shop one of ICI's leaflets entitled "A Simple Guide to Successful Painting" which gives lots of general advice, though of course the types of paints listed are ICI's own brands.

Even the most militant members of the non do-it-yourself brigade might be persuaded to change the habits of a lifetime if they take the trouble to look at what the manufacturers and designers have come up with this spring. Never have the designs been more desirable, never has it been easier to select a personal, original scheme from the increasingly sophisticated collection of mixing and matching, toning and related wall-

papers, fabrics and paints.

A general look at what is on offer confirms an impression that a delectable collection of ice-cream colours are about to hit the domestic market. Conran at 77 Fulham Road, London SW3, has a particularly engaging group of fabrics all based on the same colours so that they can be used together, yet each is a different pattern. The general feeling seems to be much more sophisticated, less artlessly rustic, than the look we've all grown so used to. Instead of the intricate little florals there seems to be a feeling for larger scale designs. *Wicca* Guild of Designers Guild, 277 Kings Road, SW3, who almost single-handed seemed to invent the tiny pattern-upon-pattern look, has produced a new collection of co-ordinating fabrics and wallpapers which are much larger in scale, uses many more screens (12 or 13, as opposed to the two or three of her early designs) and have an altogether more classical look to them. She uses lots of chintz and the whole effect is ravishingly pretty, like a sophisticated English country house.

Robin Guild, who has a large number of influential clients for whom he designs interiors and who is constantly in touch with new ideas in the whole design/

decorating field has noticed that increasingly his clients want to put their money into more tangible things than paint and wallpaper—so they look for simple ways of freshening up a house and put such money as they have into one or two really valuable antiques.

He himself has put plain white sailcloth on the floor—you may well gasp (as I did) but apparently it is eminently practical as about once a month he simply shampoos it clean. He uses the same sailcloth for curtains and nailed ordinary fencing (from garden centres) round the walls. He gave it a thin coat of watered-down cream emulsion so that it looks like bleached wood (very Syrie Maugham).

Now that the cost of recovering a sofa is so high (due to the large amount of labour involved) he recommends flinging a good fur bedspread or a soft Kelim over it—after all, it can be re-used and will last long after the upholstery.

For those who are less imaginative in their own approach to doing-up their houses and prefer a more orthodox approach, featured on the rest of the page are some of the more ready-made alternatives on the market now.



• If you really want your decorating made easy, then that David Sage is your man. He has made it almost foolproof. He has been involved in the interior design business in one way or another since he left school but about two years ago he designed a range of bamboo furniture (marketed under the name Bamboo Designs) which is made to his specifications in Taiwan. From there he turned to designing a collection of his own fabrics and wall-

papers and added ceramics, lamps and other accessories to the range so that even the most visually timid or those who are chronically short of time can go to one source and be sure that they will achieve a unified room.

He works in a limited range of colours—beiges, rusts, French navy and this year's fresh fondants like yellow, pink and green. The fabrics are all made from 100 per cent hand-printed cotton and prices are not expensive by today's standards—fabric is £7.40 a metre, wall-

papers about £7.50 a roll. The ceramics are extremely classical in line and could be bought for their own sake, quite apart from the fact that they work so well with the rest of the Sage range.

David Sage designs are stocked by good-class interior decorating shops up and down the country. Any reader who has difficulty tracking down a local stockist either for the furniture or the textiles should write to Dave Sage Designs, 40 Harroby Street, London W1.

choose a colour base—say beige—you can then select from a whole spectrum of fabrics and wallpapers (small geometric, flowery, abstract, etc.) which work together.

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from all the other co-ordinated

ranges around being

both less pretty and less

fussy. I hope it isn't a sexist

remark to say that it looks as

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COLLECTING

Through a glass darkly

BY JUNE FIELD

He finds it hard without a pair
Of spectacles to shoot a hare.
Reinrich Hoffmann, 1847.

SPECTACLES HAVE been in existence for a long time, although their antecedents are not as clear as they might be. It has been said that the early Greeks used a glass ball filled with water for magnifying purposes. Eye troubles were common among the Romans but although they had specifics to deal with them, no mention is made of actual aids to sight.

The Chinese were said to have used lenses ground from quartz or semi-precious stones, and Marco Polo records that when he visited China in 1270, he found elderly people used lenses for reading, which would be about the same time as they were used in Italy. (The word lens comes from the Italian for lentils, so in Italy spectacles originally were called glass lentils.)

Roger Bacon, English philosopher, writing in 1268 pointed out: "If anyone examines letters or other minute objects through the medium of crystal or glass or other transparent substance... they will seem larger to him." And Chaucer in *The Wife's Tale*, written about 1386, says:

Povert a spectale is, as thinketh me

Thurgh which he may his verrey frendes se.

Another reference was in a manuscript of 1415: *Right as a spectale helpeth feebly sight.*

When a man on the book redith or write.

With the invention of print-

ing, more people wanted to read books, so there was an increase in the demand for spectacles. But even so, many physicians were against their use. A Dr. George Bartsch of Dresden writing in 1883 said: "It is much better and more useful that one leaves spectacles alone."

By the early 19th century there was considerable advice available on how to deal with one's eyesight. "Plain rules, which will enable all to judge exactly when and what spectacles are best calculated for their eyes," and *Precepts for the Improvement and Presentation of Sight* was the text of the first part of Dr. William Kitchiner's *The Economy of The Eyes*, 1824.

Round about this time eyeglasses were sometimes worn for affectation, or to give a look of distinction, dignity and learning. For instance, the fashionable quizzing glass was basically a magnifying glass in a gold circular frame with a loop into which went a length of ribbon, inserted so that it could be worn round the neck.

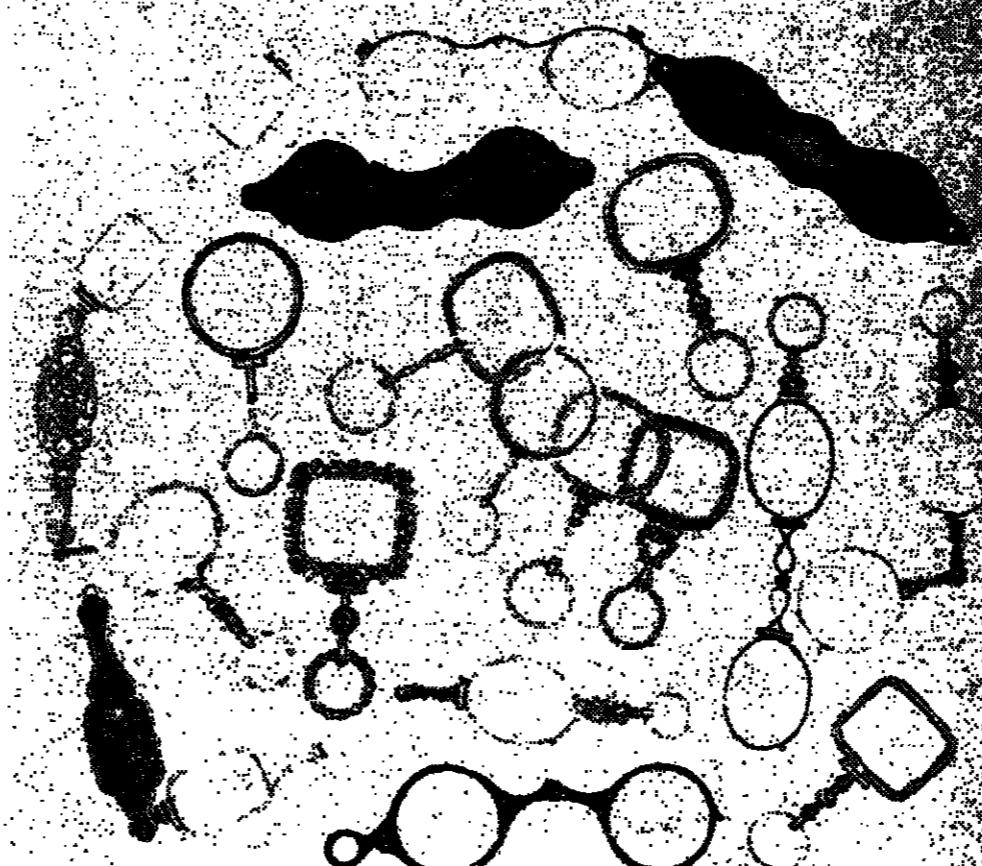
Later the glasses were fitted side by side, spectacle-style on a long stem, and became the lorgnette. One glass could be clipped over the other and released by pressing down a ring at the end of the stem. Used by both men and women, the art of using this type of glass became a highly complex

social game, particularly in aristocratic circles. So much so that the author of the *Bazaar Book of Decorum*, 1870, cautioned: "The functions of the natural eye and eyeglasses are much abused. It is quite clear that the whole world of fashion has not all of a sudden become so afflicted with shortsightedness as to render the use of artificial means for its relief universally necessary."

In the late 19th century one could order optical goods by post, and in Chicago, USA, the Montgomery Ward and Company mail-order catalogue, 1885, had a good selection, plus a special test-yourself chart—"for old sight, near sight and astigmatism," which went: "The smallest size letters on this card should be read easily at fifteen inches from the eye. If you cannot do so you should wear spectacles. It does not pay to buy cheap spectacles."

On offer were solid gold spectacles with flat, straight, riding, hookbow, sliding or extension temples. There were half-eye and pupill-pattern spectacles and "Coquille" spectacles for weak eyes, with shell-shaped, smoke or blue lenses. Frames could be vulcanised rubber, zylonite (celuloid), steel, bronze, or Aluminico (will not rust). Lenses could be crystal, perspicular, double or piano convex or concave, and Brazilian pebbles.

Shooting spectacles "improve the vision wonderfully when viewing a field or landscape, and prevent the eye from becoming affected by strong light, with amber shooting lenses," and miller's or stone-cutter's spec-



Collection of 17 eyeglass and lorgnettes, c.1830, in a Sotheby Belgrave sale of general domestic items on Friday, May 9, at 19 Motcombe Street, SW1.

tacles were for protecting the eyes from injury, with plain white lenses.

An interesting collection of 17 lorgnettes and eyeglasses in tortoiseshell, silver and silver gilt, c.1830, are in a Sotheby's Belgrave sale on Friday, 9 May at their Motcombe Street rooms.

The overall estimate of £250-350 seems more than reason-

able. For reference sources, *Richard Corson's Fashions in Men's Eyeglasses* (Peter Owen 1967) is still the definitive work; and Opticians in the Rue Royale, Brussels; it comprises monoculars, opera and field glasses, binoculars, and lorgnettes. The latter are tucked into fans, scent-bottles, necessaires and watches, so giving them a double use.

BRIDGE

E. P. C. COTTER

I THOROUGHLY enjoyed reading Ron Klinger's *Winning Bridge Trick by Trick* (Golancz £3.95), and I was impressed by his desire to instil some form of logical analysis into the aspiring student of the game. At various stages during the play of a hand questions are posed, questions which are simply the translation into words of the thoughts which pass through the mind of an expert.

Let us consider a couple of no trump contracts. This first example was dealt by North with both sides vulnerable:

N
♦ Q4 6 5
♦ K Q 9 8
♦ 6 4
♦ J 10 3
W ♠ 4 3 2
♦ K 10 7 ♠ 3 1 0 2
♦ K 10 4 ♠ 0 9 7
♦ K 8 6 4 2 ♠ 9 7
♦ K 11 6 ♠ 8 5 3 2
♦ A 8 5 3 2 ♠ A Q 5

make nine tricks without difficulty.

What, then, is your best move? Cash the diamond Ace, and let partner tell you what to do. West drops the diamond. Knave—this won't cost a trick if East has four diamonds, and if East has only three diamonds, dropping the seven will not be any help.

Now for the second example:

N
♦ J 8 7 2
♦ V A
♦ 6 5
♦ A K 9 8 6 3
W ♠ 4 10 6 5 3
♦ Q 8 5 3 3 ♠ 7 4 2
♦ K 11 0 7 ♠ A 8 3 2
♦ Q J ♠ 4 5
S ♠ V K 10 9
♦ K Q
♦ Q 8 4
♦ 10 7 4 2

At game all South bids one no trum, North tries a Stayman two clubs, rebids two no trumps after the two diamond response, and South goes on to three no trumps.

West leads the four of clubs, dummy's Knave wins the trick, and East follows with the seven. You have six immediate winners. Which suit do you tackle first? Hearts, if they break, can provide one extra trick, if diamonds break, they could provide two extra tricks, but the disadvantage is that East may get in and push through a club, which will be inconvenient.

What about spades? They could provide three tricks if East has the Knave and only three cards. Besides, if the ten loses, West cannot continue clubs profitably.

Then play a spade to your ten—West wins with the Knave, and returns the seven of hearts. Win this in hand and play the spade King. This holds, so cross to dummy with a heart, and lead the spade Queen, throwing a diamond from hand.

West wins and leads the diamond King. Do you win or duck? If you win, you must rely on the heart break; if you duck, you create new options.

West now leads the diamond ten. Win or duck? Duck again—then you will be able to test diamonds first. When they prove unfavourable, you get home because the hearts do break.

CHESS

LEONARD BARDEN

An index of Russia's continued supremacy in chess is that, by and large, Soviet players still come at the top in the second line grandmaster and master tournaments on the world circuit. Thus in recent months Vaganian won in Las Palmas, Tukmakov in Malta, Kupreichik in Reykjavik, Belyavsky in Bucharest.

They have more setbacks than a decade ago, and some of these have proved embarrassing.

The various editions of the Queen Mother crowns are now available from the Isle of Man Treasury, Bucks Road, Douglas, Isle of Man, or direct from the Pobjoy Mint, Oldfields Road, Sutton, Surrey. During the ceremony of striking the first coins at the mint last week Mr. Percy Radcliffe, chairman of the island's Finance board hinted that his budget next month would contain some radical changes. Perhaps he had in mind a drastic reduction in the island's already low rate of income tax; if the demand for the Queen Mother coins comes

up to expectations I should be so accustomed to think he could afford it.

The violent fluctuations in the price of precious metal in recent months have induced the Isle of Man to vary the composition of both gold and silver alloys, with an eye on the collectors of modest means who find that sterling silver and 22 carat gold are now beyond their reach. Consequently a non-proof silver version is being minted in 500 fine silver—the alloy used for British coins between 1920 and 1946. Apart from the obvious differences between an ordinary uncirculated coin and a proof, with its frosted relief on a mirror background, the coin in 500 silver bears a tiny numeral "5" to the right of the date on the obverse.

We have become so accustomed to think he could afford it.

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up to expectations I should be so accustomed to think he could afford it.

What the reports could not mention was that Lone Pine 1980 went to a USSR emigre, Dr. Dzhidzhevili, formerly of Georgia. Miles was second, while another ex-Soviet GM Albert tied for third with Balashov, Geller, Gheorghiu and Larsen.

The successes of both younger Soviet players and emigrés indicate the enormous strength in depth of USSR chess. This is still more marked in women's events and only at the younger junior levels, where Britain is in front, has Russia's lead disappeared.

Much was made in West European chess journals of the fact that England were ahead of the USSR on the top four boards in the European championship at Skara. Skara was a fine achievement but for evidence of a really convincing challenge one would also look for British players at or near the top in second line events, and for clear supremacy over the strong West European chess nations Holland and West Germany.

At present our lead is only a narrow one. At last month's EEC Championship in Berlin, Britain and West Germany tied with 23½ out of 32, Britain winning the title by virtue of a 3-1 victory in the individual match. In the six-nation women's team event at the Grand Hotel National in Lucerne, a superb venue which is likely to stage the 1982 chess olympics, Britain were a narrow third to Holland and West Germany.

The Russians would expect to outclass such opponents.

The two games this week are glimpses of England's target—Miles's win over Geller and a top board victory against the winning team in Lucerne.

White: A. J. Miles (England). Black: E. Geller (USSR).

Catalan (Lone Pine 1980). 1 P-Q4, P-K3; 2 P-KN3, P-Q4; 3 B-N2, N-KB3; 4 N-KB3; 5 B-N2, P-B2, P-B4; 6 P-Q4; 7 P-K3, P-KP; 8 N-Q2, N-B2, P-Q4; 9 P-K2, N-Q2, N-B2; 10 P-B3, P-B4; 11 P-K3, P-B5; 12 P-B3, P-B4; 13 P-K2, N-Q2, N-B2; 14 P-B3, P-B4; 15 P-K2, N-Q2, N-B2; 16 P-B3, P-B4; 17 P-K2, N-Q2, N-B2; 18 P-B3, P-B4; 19 P-K2, N-Q2, N-B2; 20 P-B3, P-B4; 21 P-K2, N-Q2, N-B2; 22 P-B3, P-B4; 23 P-K2, N-Q2, N-B2; 24 P-K2, N-Q2, N-B2; 25 P-NP, P-NP; 26 R-KN1, BxP (or RxP attack); 27 P-N5, BxP; 28 BxR, QxP; 29 P-N5, Q-B1 (had planned N-K2 but missed 30 Q-B3, P-Pf; 31 NxP threatening both Q-R8 and QxP ch); 30 N-B5 ch, P-N7; 31 P-RP dis ch, K-R1; 32 R-N7, QxR; 33 P-Q2 ch, K-R2; 35 P-R8, K-R1; 36 Q-N2, R-K2; 37 Q-B8, R-K3; 38 Q-R8 ch, Resigns. If K-N3; 39 Q-N8 ch and 40 QxP when the defences collapse.

White: Sheila Jackson (England). Black: Corrie Vreeken (Holland). Ruy Lopez (Lucerne 1980).

1 P-K4, P-K4; 2 N-KB3, Q-B3; 3 B-N2, P-QR3; 4 B-N2, N-B3; 5 Q-Q4; 6 B-N2, B-N2; 7 P-B3 (a little-known line which is superior to the book); 8 R-K1, B-B4; 9 P-K2, P-Q4; 10 R-K1, B-K2; 11 P-Pf, R-N2; 12 B-B2, P-Q4; 13 P-N2, N-Q2, N-B2; 14 P-KB4; 15 PxP, e-P, BxP (a better practical chance); 13 QxN, P-K4; 14 Q-Q8, P-Q3; 15 B-R6, P-K1; 16 P-K6! (exploiting the QB's absence); 16 K-B5; 17 PxP ch, KxP; 18 R-NxP, QxR; 19 R-K1, Q-Q2; 20 N-K5 ch, BxN; 21 R-N2, R-K1; 22 Q-B3 ch, Larsen v. Miles, Bled 1979.

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White mated in three moves at latest, against any defence by H. Zajic.

SOLUTIONSPAGE 20

TELEVISION

JOHN BECKLEY

Views of a market

Reviews

by JOHN BECKLEY

Reviews

How a great marine engine died

"When I tell you that Doxford engines representing about 2m horsepower are now on order, you will appreciate the value to us of our many licences throughout the world who have helped to popularise it and maintain its reputation as the foremost marine oil engine of the day," Chairman's statement, November, 1972.

The imminent death of the Doxford, the only British competitor in the world of large marine diesel engines and part of British Shipbuilders, is seen by many as a national tragedy. One less emotionally involved wonder why the death sentence has taken so long to be passed.

Doxford engines have always had a reputation of being "an engineer's engine" — big and reliable. Well over 500 ships are still sailing around the world with British-designed Doxford engines as dooms shipping companies, such as Bank Line, refuse to use anything else.

At one stage in the 1930s, 90 per cent of the world's marine diesel engines were either being built, or designed, by the Wearside firm of William Doxford and Sons. Even after World War II, Doxford diesels led the world, and over two dozen licences both her and abroad vied for the privilege of building the famous Doxford "Cathedral" engine. It was higher than a three-storey house.

In the late 1940s and early 1950s Doxford was producing between 50 and 60 engines a year and making handsome profits. However, its position as market leader was being challenged by foreign marine diesel engine builders such as Switzerland's Sulzer Brothers, and Denmark's Burmeister and Wain.

By the early 1960s Doxford's share of the world market in terms of horsepower installed had fallen to under 14 per cent and has remained at about this level ever since.

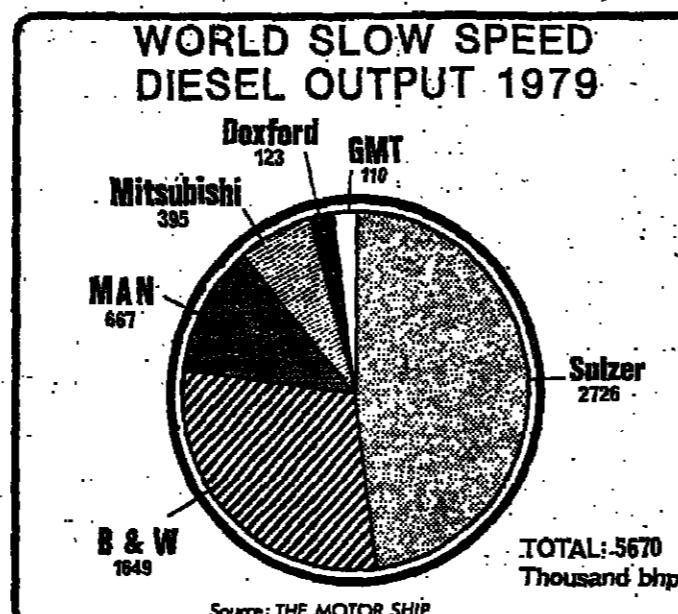
At contrast, Doxford built 13 engines of 122,000 bhp in 1979 and none of these were built under licence. Nine months ago the company ran out of orders — a victim of the world shipbuilding recession.

To tide the company over, British Shipbuilders authorised

Doxford has lost money in virtually every year for the last decade ...

the manufacture of three engines for stock and mounted an intensive marketing campaign. Over the last year Doxford salesmen have made 24 overseas visits and participated in close to 200 sales meetings in the UK with various British and foreign shipowners. The net result is one new order in two and a half years.

The Doxford workforce was cut by nearly half last year and for the last six months the



remainder has been working a four-day week. This week British Shipbuilders decided to call it a day and proposed that engine production at Doxford's Sunderland plant should cease in September and the workforce run down from 750 to 250.

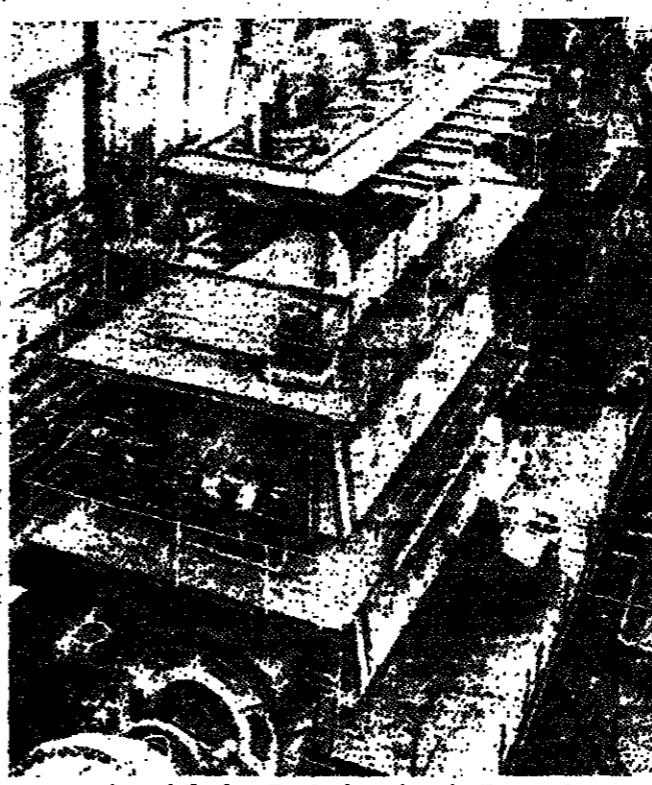
The plant will continue to make spares for existing Doxford engines and some workers will be offered jobs at the former George Clark works of Clark Hawthorne at Wallsend on the Tyne.

Doxford has lost money in virtually every year for the last decade and in 1979/80 notched up losses of £44m. For years it has been starved of investment and its machine tools are so out of date that many engineers believe that it would be impossible to build modern Sulzer-type engines at Doxford's works.

Over the last seven years a total of £1.6m has been spent on new equipment and another £1.2m on research and development. This is trivial in relation to the sort of money that Doxford would have to spend if it was to stand a chance of re-establishing itself as a major competitor of Sulzer and B. W.

Mr. Lee Curran, who was hired from Plessey to head British Shipbuilders' engine building side last year, estimates that something like £10m-£12m would have to be spent on new equipment and a minimum of £5m a year on research and development, if Doxford was to get back among the big league diesel engine builders.

British Shipbuilders does not have this sort of money to spend given the very strict financial limits imposed by the Government. The entire capital investment of British Shipbuilders is running at under £30m a year currently. The money, it is far from sure that its investment would pay off.



One of the last Doxford engines in the test bay.

Given the proud history of Doxford engine, the decision to stop producing them is bound to be criticised. But the sad fact is that Doxford lost its way 15 years ago and has been living on borrowed time ever since.

As more and more power was required, Doxford simply increased the size of the engine. This led to serious crankshaft problems and ships began to break down. In 1958 Doxford decided to inject some new blood into the ailing engine building company, in an attempt to re-establish its world reputation, and hired Mr. Robert Atkinson (now a candidate to take over as chairman of British Shipbuilders).

Under Mr. Atkinson, Doxford brought out its first turbocharged engine and set to work in the early post-war years

Doxford, which was primarily a shipbuilding company which happened to build engines, was swamped with orders and the growing obsolescence of the engine was disguised.

The market for these engines was not there in any real quantity. Technically superb, commercially they were a failure.

Because of their sheer size, Doxford's traditional engines were not suitable for many of the newer ships coming off the world's shipyards — such as ferries. The Seahorse was designed to, remedy this deficiency but, in addition it was also aimed at the rapidly growing market for land power generation which should have helped cushion Doxford from

the traditional cyclical patterns of shipbuilding.

Once again, however, Doxford missed the market. The project fell badly behind schedule and this was exacerbated by its parent's financial problems. In 1972 Court Line took over the ailing Doxford and Sunderland Shipbuilders and for a few months it seemed as if Doxford might get a new lease of life.

However, Court Line itself soon ran into financial problems. In June 1974 further investment in the Seahorse project was halted and Court Line slipped off from Doxford — mainly instalments on a large Argentinian engine order. Doxford's technical programme was left in a shambles ...

a shambles and the company had nothing left for new investment.

Shortly afterwards Doxford was taken into Government ownership, and fresh management was brought in. Some of the ideas from the Seahorse project (only one engine was ever built) were incorporated into a new range of Doxford engines known as the 58JS. This has had some success in the field of small container ships and is considered by many as the best of its type in the market.

However, as the failure of Doxford's hectic marketing programme over the last year has demonstrated, the market for Doxford's traditional engines were not suitable for many of the newer ships coming off the world's shipyards — such as ferries. The Seahorse was designed to, remedy this deficiency but, in addition it was also aimed at the rapidly growing market for land power generation which should have helped cushion Doxford from

employment in the production industries (February); and unemployment and unfilled vacancies (March—final).

FRIDAY—UK official reserves (April). Capital issues and redemptions (April). Car and commercial vehicle production (March—final). Mrs. Margaret Thatcher presents ... Winston Churchill Memorial Trust medallions. Kensington Town Hall, London. Mr. Roy Jenkins, President of the European Commission, in talks with Premier Indira Gandhi, New Delhi, India. Meeting of Wales TUC, Arcadia Theatre, Llandudno. Zimbabwe International Trade Fair opens, Bulawayo. Mr. David Howell, Secretary of State for Energy, opens Combined Heat and Power Scheme, Hereford.

Letters to the Editor

Interest rates

From Mr. D. J. Roof.

Sir.—Mr. Darling (April 22) claims that my letter of April 18 disputes his statement that higher interest rates hold back house-prices. I do not dispute this — only claim that despite this holding back of house-prices, higher interest rates increase the burden on first-time buyers.

Nationwide Building Society statistics show that typical after-tax repayments for these buyers have risen from 16 per cent of income in the fourth quarter of 1977 (mortgage rate 9.5 per cent) to 23.5 per cent in the fourth quarter of 1979 (mortgage rate 15 per cent). Moreover, the proportion of house-prices advanced fell, from 82.1 per cent to 74.4 per cent. A clear extra burden on the first-time buyer.

Mr. Darling also suggests that index-linked mortgages would stretch buyers' purchasing power beyond any reasonable limit, because a £10,000 mortgage would increase to £164,000 after 20 years inflation at 15 per cent. But that borrower's income of, say, £5,000 per annum would similarly increase to about £82,000. Repaying a traditional mortgage is a great burden initially, but inflation reduces the real burden (at 15 per cent inflation it is one-half every five years). Index-linking would make the burden of repayment considerably less than the initial burden of a traditional mortgage.

The Liberal Party supports index-linked mortgages because they would remove the distortions of inflation from house-prices.

Dr. J. Roof.

Wester College,

Edmonton.

Deflationary environment

From Mr. P. Heath-Saunders.

Sir.—Mr. Roof (April 17) is making an assumption that one can expect inflation to increase geometrically over the years ahead. It is the common failure of most forecasters to assume that trends will persist in straight line projections.

There is a considerable body of informed opinion that takes the view that we are already in a deflationary environment and a number of us who believe that in the mid-1980s there will be a world-wide slump of even greater proportions than that of the 1930s. Interest rates will come down as they did in the 1930s and it is a sign that interest rates are, or soon will be, at their peak when one has gimmicks such as index-linking preached by so many peoples for so long.

P. H. Heath-Saunders.

22, Princes Road,

Wegbridge, Surrey.

Conveyancing monopoly

From Mr. G. Harris.

Sir.—In his article on conveyancing (April 21), Justinian presents the case for preserving and possibly strengthening the solicitors' monopoly of the business, arguing that only solicitors, with their "professional standards and practices," can offer the unwary public proper safeguards in the

Freight off the rails

From Sir James Farquharson.

Sir.—Mr. Haller (April 18) may be correct in stating that BR has been able to maintain the volume of its passenger business by adaptation to changing circumstances. While recent complaints about poor punctuality may be justified the strategy of well-marketed faster services and flexible charging has given reasonably good results.

On the freight side the situation is very different. In billions of ton-miles the freight carried by BR has declined steadily from 16.1 in 1964 to 12.4 in 1978. While coal and steel, the traditional traffic carried by rail, have declined too little attention has been paid to capturing the medium and long distance flows of new traffic. All other systems in Europe have, since the war, been increasing their freight traffic, some by spectacular amounts; only in the UK has the volume fallen. BR management should now be giving urgent attention to freight and ensure that it has an adequate fleet of well-maintained locomotives and general user wagons to give an effective service.

It is not enough to rely on the private wagons of large organisations with regular traffic flows. Attention must be given to the needs of small and medium businesses whose demands are, in aggregate, more likely to increase. There is little prospect of improving productivity with falling traffic; wonders could be achieved with rising volumes.

(Sir) James Farquharson.
4, Burns Court,
Morning Parade,
Dunblane, Renfrew.

Open book policies

From the Director-General—British Institute of Management.

Sir.—The report (April 21) concerning the new initiative to be taken by the CBI and the Industrial Society regarding the encouragement of "open-book" policies by companies reflects a matter of long-standing concern to BIM.

This new attempt to persuade companies to provide employees with "honest, open and regular" details of their financial affairs certainly has the full support of this Institute.

In this connection it is perhaps worth recalling that Mr. Leslie Tolley, chairman of BIM, has stressed the need for open-style management backed by appropriate employee information policies and programmes. In a speech last week evening Mr. Tolley said,

"The attack on world markets by British industry must be a combined operation. Management for its part must engage whole-heartedly in open-style communication and consultation with everyone in its charge—

Investing in equities

From Mr. R. Heseltine.

Sir.—If the Chancellor expects demerging to release entrepreneurial energies he really will have to take some steps to facilitate fresh equity investment by individuals.

Currently a manager on a marginal tax rate of 45 per cent who borrows £25,000 at 24 per cent over base rate to invest in the tools of his trade, in the form of a quoted company, requires a gross dividend yield of 35.4 per cent to cover his annual interest charges on an after tax basis. Alternatively on a non-dividend paying share he would need a capital gain of no less than 27.9 per cent per annum to cover his interest expenses after 30 per cent gains tax.

In contrast the same manager can borrow £25,000 for a house and at today's bargain 15 per cent mortgage rate his house has to appreciate a mere 8.2 per cent in a year in order to break even and that is leaving out of the calculations the many non-taxable benefits of owner occupation!

It is surely no coincidence then that the housing market is in infinitely better shape than the equity market and it should also surprise no one if the modern manager heads for his garden and maybe a spot of DIY a little before five o'clock.

R. M. H. Heseltine.

TODAY—Mr. Patrick Jenkin, Secretary for Social Services, addresses Rotary International Conference, Blackpool. Prince Charles is guest speaker at Guild of British Newspaper Editors dinner, Cambridge.

TOMORROW—Two-day European Council summit meeting opens, Luxembourg.

MONDAY—House of Commons begins two-day debate on Defence White Paper. EEC Environment Ministers meet, Luxembourg. Retail sales open, Luxembourg.

TUESDAY—Post Office statement on major improvement for telephone service. Building Society house prices and mortgage statistics (first quarter).

WEDNESDAY—House of Commons debates remaining stages of Employment Bill. Confederation of British Industry industrial trends survey (April). Duke of Kent is guest of honour at Institute of Export annual luncheon, Portman Hotel, London.

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Mrs. Margaret Thatcher presents ... Winston Churchill Memorial Trust medallions. Kensington Town Hall, London.

Mr. Roy Jenkins, President of the European Commission, in talks with Premier Indira Gandhi, New Delhi, India.

Meeting of Wales TUC, Arcadia Theatre, Llandudno.

Zimbabwe International Trade Fair opens, Bulawayo.

Mr. David Howell, Secretary of State for Energy, opens Combined Heat and Power Scheme, Hereford.

Economic Diary

Helsinki. Stock Exchange reduction in charges for dealing in traded options comes into effect.

TUESDAY—Building pay talks resume. National Coal Board statement on annual review of Yorkshire coalfield. Trades Union Congress "Bread and Roses" rally in defence of arts and education, Theatre Royal, London. Queen and Duke of Edinburgh begin State Visit to Switzerland (March provisional).

MONDAY—House of Commons annual conference, Leas Cliff Hotel, Folkestone. Extra-ordinary session of full membership of General Agreement on Tariffs and Trade (GATT), Geneva. Two-day Financial Times conference on World Pulp and Paper opens.

TUESDAY—Post Office statement on major improvement for telephone service. Building Society house prices and mortgage statistics (first quarter). Consumers' expenditure (first quarter and first preliminary estimate). Energy Trends publication. Department of Employment Gazette will include stoppages of work due to industrial disputes (March); overtime and short-time working in manufacturing industries (February).

THE NEW ALLEGHENY LUDLUM OFFERS PROOF THAT IT WORKS.

A RECORD YEAR.

In 1975 Allegheny Ludlum Industries began reshaping itself to fit the future—entering new markets and leaving others.

rebalancing the earnings mix, lowering capital requirements and reducing major production costs.

By the second quarter of 1979, these ongoing strategic changes came into full effect, with dramatic results for the year: Net sales rose 19% from 1978 to a record \$1.55 billion in 1979. In the same period, earnings from continuing operations increased 71% to \$63.14 million—also a new high.

Primary earnings per common share were up from \$2.75 in

Allegheny Ludlum Industries Department L Two Oliver Plaza Pittsburgh, PA 15222

Please send a copy of Allegheny Ludlum Industries 1979 Annual Report to

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Operating costs restrain Kwik Save at midyear

REFLECTING increased gross rentals from concessionaires of £1.32m against £1.02m, trading profits of Kwik Save Discount Group rose marginally from 25.16m to 25.19m in the six months to March 1, 1980.

However, an exceptional profit this time of £0.85m—from the sale of the Swindon warehouse—and higher interest receivable of £108,000 (£73,000) left the pre-tax surplus at £5.15m compared with £5.23m.

The interim dividend is increase by 0.2p to 1.3p—last year a total of 3.3p was paid from profits of £12.18m.

Sales in the first half rose by 26 per cent to £157.43m, but the directors say operating costs rose faster than price inflation, also there was an excess of distribution capacity following the opening of the Newbury store in September. This has now been reduced by the conversion of the former Cen-Cee depot at Winsford to a bulk storage depot.

After six months' tax of £3.01m (£2.72m), earnings per 10m share are shown as 4.71p (3.78p).

By the end of the first half,

the group had opened a further 16 stores and closed four. At the year end the directors anticipate a total of around 250 stores will be operating.

See Lex

EMI loss: profits forecast

EMI, the music to medical electronics group now absorbed by Thorn Electrical, increased losses of £7.63m at the attributable level in the six months to December, compared with profits of £8.19m for the comparable period of 1978.

The figures, which cover the period just prior to the merger with Thorn, reveal all too well the crisis in the medical electronics business, the continuing international problems of the record industry and the cost of close.

See Lex

Hestair makes strong recovery to finish with £0.49m profit

A STRONG RECOVERY in the second half helped Hestair, the industrial concern, to pre-tax profits of £49.400m in the year to January 31, 1980, compared with losses of £34.000 previously.

A final dividend of 1p net is proposed, following the passing of the interim—last year's total was 2.5p.

Midterm taxable profits amounted to £55.000 (£423,000).

Mr. David Hargreaves, chairman, now says the vehicle division returned to profit in the last quarter and finished with substantial order books. SOS Bureau produced record profits, but Farm Equipment operated at a loss and the weakness in the toy market led to lower profits in the consumer products division.

Tax took £73,000, (£282,000), giving earnings per 25p share of 2.3p, against losses of 3.1p. There were extraordinary debits of £530,000 (£1.36m) arising from the closure of the Leeds vehicle factory, reorganisation in the farm equipment division, and final costs for the move and closure of Hestair Toys' London operations.

Group turnover was lower at £55.88m, compared with £58.97m.

There was a £3.3m cash inflow during the year, against a £4.1m outflow. Borrowings were reduced by £2.3m and represented 46 per cent of shareholders' funds at the year-end.

● comment

After a 1p fall to par value, the market is still taking an understandably cautious view of Hestair's recovery potential. At the same time, the group is back in profit (albeit at a low level) and is paying a nominal dividend. Vehicle manufacture as 45.3p (22.1p). Turnover

the 11-week strike at Thames TV. Sales were only slightly down at £428.74m (£445.76m) but instead of £1.1m of pre-tax profits there were losses of £2.84m. With foreign losses unavoidable for tax relief, the tax bill stood at £4.3m compared with £9.65m.

Thorn, however, is still standing by its forecast at the time of the takeover in January that EMI will make a small contribution to group profits in the December to March period in which EMI will be consolidated in Thorn's EMI's figures.

Trading apparently improved in December and has held up since.

The acute problem is on the medical electronics side. Yesterday's official statement from the company said that accounts for this division had been prepared "on a going concern basis." Losses from medical electronics during the period were between £7m and £10m and a spokesman for the company confirmed that "remedial action is now very

close."

The figures, which cover the period just prior to the merger with Thorn, reveal all too well the crisis in the medical electronics business, the continuing international problems of the record industry and the cost of close.

See Lex

Francis Inds. nears £2m

AN ADVANCE of £0.33m in the second six months lifted 1979 pre-tax profit at Francis Industries from £1.5m to a record £1.94m. At year end short term investments exceed bank borrowings by £244,000 compared with net borrowings of £837,000 at the previous balance date.

Sales were ahead to £32.8m (£27.75m) and profit was struck after interest costs of £390,973 to £499,602.

With tax taking £365,212 (£180,301) stated earnings per 25p share emerged £1.05p higher at 17.34p. A net final dividend of 3p raised the total to 4.75p (3.76p).

There was a £94,907 extraordinary debit the time and attributable surplus emerged at £1.45m (£1.31m).

● comment

FI's pessimistic outlook at the time of the right's issue last October proved to be an overstatement of events at the time. The effects of industrial unrest were not as severe as feared and profits jumped by more than a quarter. The result is particularly pleasing given a substantial downturn at Sagar Richards, the engineering subsidiary which would normally contribute about a fifth of group profits. This shortfall was more than made up elsewhere in the group where FI has picked up market share in both the automotive and packaging industries.

Meanwhile the shares, up 5p to 57.5p, are still languishing in the

amounted to £3.14m (£2.99m). The directors say the group suffered considerably during the year because of a surplus of manufacturing facilities and a severe squeeze on selling prices. Although the London factory was closed and the labour force in Malta reduced, substantial trading losses were incurred.

In view of these losses, further economies are being introduced involving a considerable reduction in overheads. Negotiations are in progress for the acquisition of a business which will enable further economies to be made, while expanding turnover into an allied trade.

The group is a subsidiary of R. and J. Fullman.

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Hammerson Property

TAXABLE PROFITS of the Hammerson Property and Investment Trust rose from £9.63m to £7.63m in 1979 and earnings per 25p share are shown up from 11.56p to 16.75p.

As forecast, the dividend is lifted from 6.09p to 12p net and the directors are now proposing a one-for-one scrip issue. In November 1979 they anticipated that dividends for 1980 would amount to 15p, with 5p being paid as an interim.

Tax for the year takes £3.42m (£3.07m) and minorities, £1.45m (£1.21m). Extraordinary income of £2.72m (£2.3m) represents the realised profits on the sale of properties previously held for investment and deferred interest and other development outgoings of £2.9m (£2.47m) are written off.

Pre-tax losses of B. Paradise, manufacturer and distributor of clothing, deepened to £566.124 in the year to January 31, 1980, against £18.969 previously.

The figure was struck after a £165,000 exceptional stock write-down this time and interest of £210.679 (£174,998).

Loss per 10p share is given as 45.3p (22.1p). Turnover

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Companies and Markets

Sulzer profits decline sharply

By Our Zurich Correspondent
PROFITABILITY of the Sulzer group in 1979 was the worst for years, according to Mr. Artur Frauenfelder, general manager of the Swiss machinery group.

Group profits, which fell last year from SwFr 45m to SwFr 35m (\$20.64m), were equal to only about 1.2 per cent of capital and reserves. A good return would be more like 6 per cent of capital funds, a level which the company had recorded in the early 1970s.

Group earnings fell despite a further reduction in depreciation of plant and equipment to SwFr 15m. It reflects pressure on sales prices, insufficient use of capacity and unsatisfactory results at a number of major group companies.

The Winterthur parent company saw a decline in net profits from SwFr 34.4m to SwFr 32.7m, while the German affiliate Escher Wyss of Ravensburg showed substantial losses: about DM 17.9m (\$9.77m) of these were assumed by the Swiss parent company.

Argentinian and Brazilian subsidiaries also recorded losses, while net profits of the Escher Wyss division parent Escher Wyss AG of Zurich fell to SwFr 61.84m.

Despite this poor performance, business looks considerably brighter. The value of new orders rose last year for the first time since 1974, reaching SwFr 3.5bn. A marked rise in orders was recorded for textile machinery and the parent company's products, though the volume of orders for Escher Wyss in hydraulic equipment, paper industry machinery and process plant continued to fall.

Mr. Frauenfelder believes the 1979 results should prove the Nadir. For this year, figures should be no worse, and it is possible that the downward trend will be reversed.

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Ciba first quarter sales at an acceptable level

BY JOHN WICKS IN ZURICH

FIRST QUARTER results taking in very satisfactory sales and a decent level of profits are reported by Ciba-Geigy, the largest chemicals group in Switzerland.

The upturn in turnover is partly the result of price increases, the group said but stressed that it had hopes of maintaining profits at an acceptable level over the next few months.

Speaking at the annual Press conference, chairman Dr. Louis Planta, said that this year Ciba planned to spend SwFr 850m (\$500m) within the group, or roughly two-fifths more than in 1979.

Sales of SwFr 3.42bn were up 25 per cent. This increase is due partly to price increases which last year proved inadequate to meet the rapid growth of costs.

Until late last year the company had expected better results from 1979 than those which it finally realised. Although the parent undertaking recommends unchanged dividends of SwFr 22 per share and participation certificate having booked a rise in net profits from SwFr 122.8m to SwFr 127m last year, group operating profits fell 9 per cent to SwFr 327m.

By the end of 1980 Ciba hopes that all settlements will have been reached in the case of the so-called SMON disease in Japan. Of the compensation sum of about SwFr 300m announced last year as a settlement, some SwFr 155m had been paid by the end of last month.

Turnover in the year was up 25 per cent. This increase is due partly to price increases which last year proved inadequate to meet the rapid growth of costs.

silver price increase during the year plus "certain structural difficulties" and the strengthening of sterling led to a sizable loss for Ilford in 1979.

Ciba's capital spending this year includes work on a large-scale waste treatment plant in Basle and the Ciba-Geigy-Bayer AG joint-venture intermediates plant at Brunsbüttel in northern Germany.

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Group sales for Pochain, which is the world's top producer of hydraulic excavators, rose to FF 2.41bn last year from FF 2.16bn. In the first quarter of this year sales were 15.5 per cent higher at FF 2.63m.

The takeover by French interests of the country's leading TV rental company, located in a Government-backed plan to exclude Thorn of the UK, has been completed by the purchase of a majority of the company's shares on the Paris stock market.

CIT-Alcatel, the telecommunications arm of the CGE group, said it and the other top French electronics group Thomson-CSF had between them bought 68 per cent of the capital.

Poclain climbs out of the red

By David White in Paris

THE LONG recovery programme at Poclain, the leading French construction equipment company, produced its hoped-for results last year with group net profits of FF 80.7m (\$18.5m) after four years of heavy losses.

In 1978 the loss had been cut back to FF 15.4m and the company passed the break-even point in the first half of last year.

The revival was set in train by Case Tennessee, the US group, when it took 40 per cent stake in Poclain in 1977. M. Pierre Estallat, Poclain's chairman, had expressed hopes for a recovery this year.

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Underwriting experience at Aetna deteriorates

BY JOHN MAKINSON IN NEW YORK

FIRST QUARTER figures from Aetna Life and Casualty, the largest publicly owned insurance company in the U.S., show that the cyclical underwriting downturn in the insurance industry is fully underway.

Net operating income was \$122.7m, almost level with the 1979 figure of \$122.9m. Earnings had already begun to slip in the final quarter of last year after a period of steady growth.

After realised capital gains of \$5.2m in the first quarter of this year, net earnings were almost \$4m higher at \$127.9m. Revenues

have continued to move ahead strongly, rising 3.2 per cent to \$3.47bn over the period. This increase was largely due to strong sales of group pension products.

Premium income and investment income both showed gains of 3.2 per cent to \$2.5bn and \$620m respectively but improved earnings from group and individual life divisions were offset by a continued decline in underwriting results from the casualty-property division.

Casualty-property underwriting showed a loss before tax of \$3.6m compared with a profit of \$12m in the first quarter of last year.

At the beginning of the year, analysts on Wall Street were forecasting that Aetna's earnings would be little changed in 1980 from the previous year. Underwriting experience was

expected to worsen, but the news that investment income has shown an increase in the first quarter seems to be an unexpected bonus.

Aetna's operations outside the insurance world are still on a relatively small scale — only 3 per cent of 1978 profits came from the diversified business division — but the company has been seeking to extend non-insurance activities. At the end of last year, it paid about \$90m cash for 10 shopping centres of General Growth Properties — also taking on some \$70m debt.

Aetna's chief business operations are conducted through its subsidiaries, Aetna Life Insurance and Aetna Casualty and Surety, which are respectively the largest stock life company and the second largest property casualty company in the U.S.

Sharp upturn in Sun's income

By Our Financial Staff

EARNINGS HAVE doubled in the first quarter at Sun, the major U.S. integrated oil company. Total net profit increased from \$123.3m to \$251.3m, with earnings per share at \$4.17 against \$2.18. Sales rose from FF 2.16bn to \$3.1bn.

Sun, based in Philadelphia, is currently offering \$2.3bn in cash and notes for the U.S. oil and gas interests of Seagram, the Canadian distilling group.

Earnings rose sharply to \$11.15 a share in 1979, but analysts have been forecasting little change in this figure for the current year.

Imperial Oil announced that under a planned rights offering, about 2.5m Class A shares will be offered on the basis of one new share for every five Class A or Class B shares held.

The proposed offering is subject to change as a result of market conditions and other factors.

The company expects the offering to be made in May and shareholders will have about three weeks to exercise their right to subscribe for additional shares.

Exxon, which owns about 6.6 per cent of its outstanding stock, has advised that it will subscribe for the additional shares to which it is entitled.

Net proceeds would be added to the general funds of the company and applied to capital and exploration expenditures.

SUGAR

On March 14th and 21st, CAL's newest client bulletin "Direct from the Dealers", once more correctly forecast the latest price upsurge.

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Abortive U.S. hostage rescue attempt shocks market

Gilts and equities weaken sharply but Golds soar

Account Dealing Dates

Options
*First Declarer Last Account Dealings Date April 10 April 10 April 11 April 21 April 14 April 24 April 25 May 6 April 26 May 8 May 9 May 19

**Now time* dealings may take place from 9 am two business days earlier.

The two main investment sections of stock markets weakened significantly yesterday fearing possible repercussions of the abortive U.S. attempt to rescue the American hostages in Teheran, but Gold shares strengthened quite appreciably as the bullion price surged higher. Leading equities were marked down sharply immediately dealings began in order to deter potential selling and the success of the manoeuvre was seen in the development of a rally.

The turn for the better proved to be short-lived, however, because the tone turned easier again as soon as initial bear-covering was completed. From midday onwards, business either on selling or buying account, became very sparse with the market showing some tension awaiting further developments in the U.S./Iran situation and values drifted lower in extremely unsettled conditions.

The tendency became steadier after the official close, when business is allowed without penalty for the Account starting on Monday, and this was reflected in the FT 30-share index which after registering a fall of 8.7 at 3.00 pm, closed a net 7.3 down at 427.5. The losses among constituents of the index ranged to 10 as in GEC, at 363p.

Recent optimism about lower interest rates was smoothed as the gilt-edged market became totally involved with the Middle East crisis. Trading in this sector began 30 minutes later than in equities and gilt dealers, after assessing the equity market's reaction to the news, lowered quotations accordingly. Nervous offerings were still drawn, however, and an attempt to recover was aborted when fresh selling outweighed bear covering and closing levels were the day's lowest.

The new ultra-long Government stock, Treasury 134 per cent 2004-08, ended the first full week of trading with a fall on the session of 10 to 134, or 14 discount on the 220 paid at application last Thursday week. Losses elsewhere in this area occasionally exceeded that amount with Treasury 15 per cent 1996 falling 14 points to 102. Shorter maturities also

suffered with Exchequer 10 per cent 1983 sustaining a setback of 10 to 86.

Southern Rhodesian bonds were not immune from the weakness and the 21 per cent 1965-70 issue was called 7 points easier at 130.

Demand for Traded options picked up slightly and 624 contracts were completed for a week's daily average of 704, a level boosted by the expiry of April options on Wednesday. Com. Gold Fields were active again, recording 180 deals, while Racal attracted 106 trades.

Clive Discount flat

The final dividend omission and the £416m loss for the year demolished Clive Discount, which plummeted 10 to 38p. Other Discounts eased in sympathy with Allen Harvey and Ross, 340p, and Union, 400p, down 5p. Gerrard and National gave up 4 to 216p and Jessie Toyneay relinquished 2 to 65p ahead of preliminary statements due next Wednesday. Among merchant banks, profit-taking after the recent good news of investment buying left Hambric, 11 down at 378p, after 373p. The major clearing bank closed a few pence above the day's lowest; Lloyds gave up 3 to 292p as did NatWest, to 325p.

The general malaise and weakness of the dollar unsettled Lloyds Brokers which closed with falls ranging to 10 as in Wills Faber, at 277p.

Adverse comment prompted a fall of 4 to 185p in Glaxo, the shares have now fallen 42 since poor interim results were announced about 10 days ago.

Elsewhere, Hosking and Harton fell 4 to 93p following disappointing results and renewed nervous offerings ahead of Monday's preliminary figures left Fesco Minsep 2 off at 146p. North Sea oil favourite National Carbonising gave up 8 to 112p, while similar falls were seen in Equity and Law, 218p, and Pearl, 316p. Phoenix, 8 off at 212p, led Composites lower.

Building descriptions followed the market trend on small sales. Among the leaders, Blue Circle finished a couple of pence cheaper at 316p, while Tarmac closed 3 off at 222p, the latter's annual results are due next Tuesday.

Speculative counters in the Timber sector were subjected to a further bout of profit-taking. Montague L. Meyer shedding 5 to 98p and Mallinson-Denny 24 to 69p. Travis and Arnold, a particularly good market of late on the results and proposed 100 per cent scrip issue, came back 4 to 272p but retained a gain on the week of 28. Elsewhere, the appearance of a few sellers in an unwilling market left William Whittingham 7 cheaper at 104p, while

Engineering leaders Tubes gave up 6 to 240p and Hawker 7 to 176p, but other

reduced annual profits.

Electrical leaders finished a shade above the worst, but falls on the day were still fairly substantial with GEC 10 lower at 363p, after 340p. Racal fell 8 to 232p and Thorn EMI 6 to 302p, while Plessey gave up 4 to 140p. Fresh selling left Marconi 5 lower at 151p, while other notable losses included Electronic Machine, 4 cheaper at 249p, and Fidelity Radio, a similar amount down at 55p. Against the trend, Wholesale Fittings continued firmly and gained 5 more to 650p.

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MAN OF THE WEEK

Trying to justify the profit

BY DAVID LASCELLES

FOR A COMPANY that has just

become the largest in the world, and smashed all U.S. earnings records, Exxon was being noticeably reticent this week.

There were no celebrations or even quiet murmurings of satisfaction in its mid-town Manhattan skyscraper headquarters.

Rather the opposite. Everyone

there was on the defensive, as if all the publicity was unnecessary.

In many ways it is. Exxon

has topped the Fortune 500 before (from 1974 to 1976). As

for those huge profits (\$1.9bn

in the first quarter of this year),

they may please the shareholders, but they are also an acute embarrassment because

they draw fire from everybody

else in the land, including the

President.

This placed Exxon's chairman, Mr. Clifton Garvin, in the

rather unusual position this

week of having to summon a

Press conference to defend, explain and justify profits which

at an earlier stage of U.S. history would have seemed not

only right and proper but cause

for much rejoicing.

This irony is not lost on

Garvin, a stocky chemical engineer who has been running Exxon for the past five years. Ever since oil prices began to soar a couple of years ago, he

has been trying to convey the

message that oil companies

must be allowed a proper return

on their money if they are to

open up sorely needed energy

resources.

But he has found this a frus-

trating task. The public, beset

by soaring petrol prices, does

not believe him: the media are

deeply sceptical, and Washington

plainly does not believe him

either. Judging by the swinging

tax it has just passed in oil com-

pany profits.

Some of this may be because

Garvin is not the type who

draws a crowd. A man of few

words, most of them blunt with

the occasional flash of wit, he

seems cold and aloof. Physically

he has few distinguishing

characteristics, and virtually

nothing is known of his private

life except that he is married and

has four children. (Exxon will not even say exactly where

he lives, for security reasons.)

Garvin has spent virtually his

whole working life with Exxon.

Starting out as a process en-

gineer at one of its refineries in

1947, he moved steadily up the

chemical and refining side, until

he became an obvious contender

for the top job when he was

named President in 1972.

Although he took over as Chair-

man in 1975 in the lull after the

first oil crisis, he was soon beset

by the second, and this wreaked

such changes in the oil industry

that Garvin may well be pres-

siding over a historic turning

point in Exxon's evolution.

His main problem is that

events are transforming Exxon

from a net supplier to a net

buyer of oil on the world mar-

ket, and this has forced him into

some hard thinking about where

Exxon goes next. As he sees it,

Exxon will remain primarily an

oil company for the rest of the

century. But he has started

reshaping it for the decades

after that by diversifying into

electronics, non-oil fuels, and

synthetics—coal in gas or

liquid form.

But all this is costing billions

of dollars, which is why Garvin

argues so forcibly for those

huge profits he is chalking up.

This year alone, he pointed out

on Wednesday, Exxon will in-

vest \$7.5bn, though in an aside

to the stock market he warned

that current profit levels may

not continue.

Garvin will probably be

around to see some of the fruits

of the changes he has set in

motion. Still only 58, (mandatory

retirement age at Exxon is 65) he is still young by U.S.

Cossiga initiative raises hopes on EEC budget

BY MARGARET VAN HATTEM AND JOHN WYLES

EEC GOVERNMENTS were making energetic and unexpected efforts last night aimed towards reaching substantial agreement on the British budget problem during the EEC summit which starts in Luxembourg tomorrow.

French and German Foreign and Agricultural Ministers launched together in Paris and towards the end of the afternoon, the French Government asserted that France could set the basis for constructive solutions in Luxembourg.

Downing Street was more cautious about the outlook after the 24-hour discussions between Mr. Cossiga and Mrs. Thatcher, the Italian Prime Minister and Mrs. Margaret Thatcher, the British Prime Minister.

One of the reasons for the unexpected optimism in Paris is the possibility of progress on the farm price front which may include a scratch meeting of Agriculture Ministers in Luxembourg today.

Yesterday's flurry of activity in the EEC capitals included meetings between Mr. Cossiga and President Giscard d'Estaing of France, and between the Italian Prime Minister and Mrs. Margaret Thatcher, the British Prime Minister.

It is not clear whether yesterday's apparent determination to resolve the problem at the eleventh hour is based on a continuing bid by the French and Germans to press the British Government to yield, or on their own willingness to make new concessions.

If Mrs. Thatcher is offered a reduction of about £700m on Britain's anticipated net contribution of £1.6bn to Brussels this year, she may well be ready to concede on farm prices although these, without supplementary action to curb rising dairy costs, could put about £120m back on to the UK's budget contribution.

Oil search fees soar

BY RAY DAFTER, ENERGY EDITOR

THE GOVERNMENT is expected to ask the oil industry to pay about £100m for the right to drill on some of the best North Sea oil blocks to be offered in the coming round of offshore licences.

The Energy Department and Treasury have apparently agreed to ask prospective licensees to make a down payment of some £2m for each of the 20 to 30 nominated blocks included in the seventh licence round. These blocks are to be selected by the industry, rather than by the Government.

For the first time in the North Sea, applicant companies are being allowed to specify some of the blocks on which they would like to drill for oil or gas. Inevitably these blocks will be chosen because they

contain promising geological structures.

The Government had considered auctioning these special blocks which will form part of a much broader licence round, probably comprising 90 to 100 blocks. The auction concept was dropped for two main reasons:

It would have been difficult to combine an auction with the UK system of discretionary awards, where the Energy Secretary, Mr. David Howell, chooses the licensees on the basis of their financial standing, technical expertise, UK interests and so forth.

It would have favoured the large, cash-rich, multi-national companies at a time when the Government is committed to encouraging more smaller UK

independent groups to take a stake in North Sea oil exploration.

Apart from applying the £4m-per-block premium payment on the nominated licences, the Government may make the exploration conditions tougher than usual. It may, for instance, call for more obligatory wells to be drilled than in other blocks.

Details of the seventh round of licences are expected to be announced within the next week or so. But it could be next year before all the licences are awarded and initial seismic work begins.

In addition to the premium payments it is almost certain that the basic rental charge of new licences will be increased above the rates charged for blocks in previous rounds.

BY NICK GARNETT, LABOUR STAFF

THE SAME type of lagging dispute which ended construction work on the Isle of Grain power station has spread to the construction of Texaco-Gulf's 550m oil refinery expansion project at Milford Haven, Wales.

Some union officials said yesterday that it appeared inevitable that such disputes—which centre on bonus payments for thermal insulation engineers—would affect other major construction sites.

The Littlebrook D oil-fired power station in Kent and the Shell-Essol petrochemical site at Mossmorran, Fife, have been future lagging work could be severely jeopardised, although in the latter case such work is not due to start for some time.

Main contractors for the Texaco-Gulf project said lagging work was not scheduled to begin yet. Mr. John Baldwin, general secretary of the Amalgamated Union of Engineering Workers' construction section, said however that the position there was now critical.

Although the Milford Haven dispute has been developing separately from that of the Isle of Grain, it results from the same attempt to place ceilings on laggers' earnings.

The Isle of Grain dispute, which has meant the loss of more than 2,000 jobs, has also appeared to have made some unions more willing to resist leap-frogging pay agreements which characterise large construction sites.

Engineering construction unions at Milford Haven have

been working to a site agreement which provides a rate of £3.50 an hour.

The laggers, members of the General and Municipal Workers Union, are not part of that agreement and are insisting that their terms must be within their own national agreement, which provides for open-ended cash payments.

The engineering construction unions have to date the oil companies, however, that the laggers must be paid within the framework of the site agreement. Because of this, it appears that no thermal insulation contractor has been prepared to tender for lagging work.

Mr. Baldwin said yesterday that if open-ended bonuses were conceded to laggers, other construction unions would tear up their own site agreements at Milford Haven. "We've got to bring some rationalisation to pay on these big sites," he said.

Mr. Frank Earl, GMWU national officer, said, however, that his union could not let other unions which had separate working agreements control the pay of laggers.

A new national agreement for engineering construction is being drawn up. Mr. Baldwin said, though, that unless contractors gave "copper-bottomed guarantees" that lagging would be covered by this agreement, his union would not sign it.

The GMWU reaffirmed yesterday that it worked to a separate national agreement which it intended keeping.

Continued from Page 1

Washington

been misled, despite the fact

that the secret military mission got the basic go-ahead two weeks ago, well before the Luxembourg meeting of EEC Ministers.

The EEC had decided to phase in sanctions in mid-May in the belief that it was heading off U.S. military action. Mr. Powell admitted a smokescreen had been put round the "secret operation".

In a clear attempt to allay European concern at the risk of the Iran crisis seriously spreading, Mr. Carter ended his brief statement by saying that the U.S. would "see to continue along with other nations and the officials of Iran and prompt resolution of the crisis without any loss of life and through peaceful and diplomatic means."

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Raid

Somewhere between leaving their base on board the aircraft carrier, Nimitz in what

Mr. Brown described as "the Iranian Sea" he would not identify the land base of the transports although Israeli radio monitors say the aircraft flew from Egypt—one helicopter was forced to land on the ground with mechanical problems and the crew picked up. Then a second machine experienced problems and returned successfully to the Nimitz.

Meanwhile, however, the U.S. force—encountered another problem and a huge load of 50 Iranians had to be held captive by the Americans until the retreat had been effected.

Fraser leaves SUITS

BY CHRISTINE MOIR

SIR HUGH FRASER has suddenly resigned all his directorships of Scottish and Universal Investments (SUITs), now part of the Louvre empire, without first informing Mr. Tiny Rowland, Louvre's chief executive.

The announcement yesterday evening came as a surprise to Louvre, according to Mr. Paul Spicer, a Louvre director.

However, Mr. Spicer denied any rupture in the long friendship between Sir Hugh and Mr. Rowland.

The immediate issue concerns

the House of Fraser, of which Sir Hugh is chairman. On Thursday Louvre, which owns just under 30 per cent of House of Fraser, said it intended to pressure the board to increase the store group's dividend from 4p to 6p per share at the forthcoming annual meeting.

Sir Hugh, therefore, was in the position of opposing Louvre as chairman of House of Fraser, while acting for Louvre as a director of one of its major subsidiaries, SUITS.

The conflict of interest between these two positions has existed since Louvre successfully bid for SUITS last spring.

Sir Hugh, who had originally promised to resign from SUITS if Louvre's first bid failed, joined the SUITS board in rejecting Louvre's second offer, then recommended its revised and ultimately successful offer. After the takeover, he retained his directorships of SUITS until yesterday.

Sir Hugh's departure

underlines not only the agency

of the takeover but the problems